

NorthWest Arkansas Community College

Bentonville, Arkansas

**Basic Financial Statements
and Other Reports**

June 30, 2016

LEGISLATIVE JOINT AUDITING COMMITTEE



NORTHWEST ARKANSAS COMMUNITY COLLEGE
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Arkansas

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Senate Chair
Sen. Lance Eads
Senate Vice Chair



Rep. Richard Womack
House Chair
Rep. Mary Bentley
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Roger A. Norman, JD, CPA, CFE, CFF
Legislative Auditor

LEGISLATIVE JOINT AUDITING COMMITTEE ARKANSAS LEGISLATIVE AUDIT INDEPENDENT AUDITOR'S REPORT

NorthWest Arkansas Community College
Legislative Joint Auditing Committee

Report on the Financial Statements

We have audited the accompanying financial statements of the business-type activities and the discretely presented component unit of the NorthWest Arkansas Community College, an institution of higher education of the State of Arkansas, as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the College's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the NorthWest Arkansas Community College Foundation, Inc., which represents 100% of the assets and revenues of the discretely presented component unit. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the NorthWest Arkansas Community College Foundation, Inc., is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The financial statements of the NorthWest Arkansas Community College Foundation, Inc. were not audited in accordance with *Government Auditing Standards*.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the discretely presented component unit of the College as of June 30, 2016, and the respective changes in financial position, and where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 1 to the financial statements, the College implemented Governmental Accounting Standards Board (GASB) Statement no. 72, *Fair Value Measurement and Application*, during the year ended June 30, 2016. No restatement of the College's beginning net position was required due to the adoption of this Statement. Our opinion is not modified with respect to this matter

Other Matters

Prior Year Comparative Information

We have previously audited the College's 2015 financial statements, and we expressed unmodified opinions on the respective financial statements of the business-type activities and the discretely presented component unit in our report dated August 4, 2016. In our opinion, the comparative information presented herein as of and for the year ended June 30, 2015, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, certain information pertaining to postemployment benefits other than pensions, and certain information pertaining to pensions on pages 6-11, 43-44, and 45-46 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the College's basic financial statements. The Schedule of Selected Information for the Last Five Years (Schedule 1) is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The Schedule of Selected Information for the Last Five Years has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 26, 2017 on our consideration of the College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the College's internal control over financial reporting and compliance.

ARKANSAS LEGISLATIVE AUDIT



Roger A. Norman, JD, CPA, CFE, CFF
Legislative Auditor

Little Rock, Arkansas
September 26, 2017
EDHE19816

Arkansas

Sen. Jimmy Hickey, Jr.
Senate Chair
Sen. Lance Eads
Senate Vice Chair



Rep. Richard Womack
House Chair
Rep. Mary Bentley
House Vice Chair

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Legislative Auditor

LEGISLATIVE JOINT AUDITING COMMITTEE **ARKANSAS LEGISLATIVE AUDIT**

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING
STANDARDS*

INDEPENDENT AUDITOR'S REPORT

NorthWest Arkansas Community College
Legislative Joint Auditing Committee

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the business-type activities and the discretely presented component unit of the NorthWest Arkansas Community College (College), an institution of higher education of the State of Arkansas, as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the College's basic financial statements, and have issued our report thereon dated September 26, 2017. Our report includes a reference to other auditors who audited the financial statements of the NorthWest Arkansas Community College Foundation, Inc., as described in our report on the College's financial statements. The financial statements of the NorthWest Arkansas Community College Foundation, Inc. were not audited in accordance with *Government Auditing Standards*.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the College's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control. Accordingly, we do not express an opinion on the effectiveness of the College's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the College's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

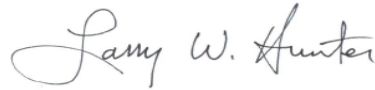
As part of obtaining reasonable assurance about whether the College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of the state constitution, state laws and regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted a certain matter that we reported to management of the College in a separate letter dated September 26, 2017.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the College's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the College's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

ARKANSAS LEGISLATIVE AUDIT

A handwritten signature in cursive script that reads "Larry W. Hunter".

Larry W. Hunter, CPA, CFE
Deputy Legislative Auditor

Little Rock, Arkansas
September 26, 2017

Arkansas

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LEGISLATIVE JOINT AUDITING COMMITTEE ARKANSAS LEGISLATIVE AUDIT

MANAGEMENT LETTER

NorthWest Arkansas Community College
Legislative Joint Auditing Committee

STUDENT ENROLLMENT DATA - In accordance with Ark. Code Ann. § 6-60-209, we performed tests of the student enrollment data for the year ended June 30, 2016, as reported to the State Department of Higher Education, to provide reasonable assurance that the data was properly reported. The enrollment data reported was as follows:

	<u>Summer II Term</u>	<u>Fall Term</u>	<u>Spring Term</u>	<u>Summer I Term</u>
	<u>2015</u>	<u>2015</u>	<u>2016</u>	<u>2016</u>
Student Headcount	1,135	7,744	7,027	2,326
Student Semester				
Credit Hours	4,093	59,489	52,975	9,164

During our review, nothing came to our attention that would cause us to believe that the student enrollment data was not substantially correct.

This letter is intended solely for the information and use of the Legislative Joint Auditing Committee, the governing board, College management, state executive and oversight management, and other parties as required by Arkansas Code, and is not intended to be and should not be used by anyone other than these specified parties. However, pursuant to Ark. Code Ann. § 10-4-417, all reports presented to the Legislative Joint Auditing Committee are matters of public record and distribution is not limited.

ARKANSAS LEGISLATIVE AUDIT

A handwritten signature in cursive script that reads "Larry W. Hunter".

Larry W. Hunter, CPA, CFE
Deputy Legislative Auditor

Little Rock, Arkansas
September 26, 2017

NORTHWEST ARKANSAS COMMUNITY COLLEGE MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

Overview of the Financial Statements and Financial Analysis

NorthWest Arkansas Community College presents its financial statements for the fiscal year ended June 30, 2016 with comparative financial data for the fiscal year ended June 30, 2015.

The financial statements are designed to provide readers with a broad overview of finances and operations of NorthWest Arkansas Community College. The College reports its activity as a business-type activity using the full accrual basis of accounting. The emphasis of discussions about the financial statements will be on current year data. The annual financial report of the College includes the following three financial statements presented with notes to the financial statements: Statement of Net Position; Statement of Revenues, Expenses and Changes in Net Position; and the Statement of Cash Flows – Direct Method.

Statement of Net Position

The Statement of Net Position presents information on all of NorthWest Arkansas Community College's assets and liabilities, with the difference between assets and liabilities being reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the College is improving or deteriorating.

The purpose of the Statement of Net Position is to present to the readers of the financial statements a fiscal "snapshot" of NorthWest Arkansas Community College. The Statement of Net Position presents end-of-year data concerning assets (current and noncurrent), deferred outflows, liabilities (current and noncurrent), deferred inflows and net position (assets plus deferred outflows minus liabilities and deferred inflows). GASB no. 63 defines *deferred outflows* and *deferred inflows* as transactions that result in the consumption or acquisition of net assets in one period that are applicable to future periods. The recording and reporting of deferred outflows and deferred inflows became effective for the College for the year ended June 30, 2015.

The Statement of Net Position reports the assets available to continue the operations of the College. Readers of the Statement of Net Position are able to determine the amount of liabilities owed to vendors and lending institutions. The Net Position section of the Statement presents the net position (assets and deferred outflows minus liabilities and deferred inflows) and their availability for expenditure by the College.

NorthWest Arkansas Community College's total assets and deferred outflows at June 30, 2016 were \$73,196,984 compared to \$73,480,884 on June 30, 2015 as reported in the asset section of the Statement of Net Position. Total assets are comprised of current assets in the amount of \$20,037,651 and noncurrent assets of \$52,090,062 and deferred outflows of \$1,069,271 for fiscal year 2016, compared to \$18,605,966 and \$53,989,882 for current and noncurrent assets, respectively and \$885,036 for deferred outflows in the 2015 fiscal year. Current assets are cash and other assets expected to be converted into cash or consumed in the subsequent fiscal year. Noncurrent assets consist of restricted cash and capital assets net of related depreciation.

Deferred outflows are \$1,069,271 relating to defined benefit pension plans as required by GASB 68, at June 30, 2016 and \$885,036 at June 30, 2015.

The liability section reports total liabilities of NorthWest Arkansas Community College at June 30, 2016 of \$42,373,494 and \$43,525,967 at June 30, 2015. Current liabilities are obligations of the College that reasonably expect to be liquidated within the next twelve months. NorthWest Arkansas Community College's current liabilities in the amount \$4,900,088 at June 30, 2016, consisted of accounts payable and accrued liabilities, the current portion of bonds and notes payable, and the current portion of compensated absences compared to \$5,469,873 at June 30, 2015.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

Statement of Net Position (Continued)

Noncurrent liabilities are long-term obligations of the College that are payable at some date beyond the following fiscal year. Noncurrent liabilities of \$37,473,406 at June 30, 2016 were comprised of the long-term portion bonds and notes payable and compensated absences payable as well as the liability for postretirement benefits and liability for pensions recorded in financial statements as of June 30, 2016 in the amount of \$5,372,767 compared to \$38,056,094 and \$4,690,917, respectively at June 30, 2015.

Deferred inflows are \$1,229,442 relating to defined benefit pension plans as required by GASB 68 at June 30, 2016 and \$2,083,449 at June 30, 2015.

In the net position section of the Statement of Net Position, there are three main categories of net position. The first category is, "Net Investment in Capital Assets" which provides the College's equity in property, plant and equipment. The second category is "Restricted Net Position", which consists of expendable resources that are available for expenditure by the College, but must be spent for purposes as determined by donor(s) and/or external entities that have placed purpose and/or time restrictions on the use of the assets. The third category is "Unrestricted Net Assets", which are available to be used by the College for any lawful purpose. By far the largest portion of NorthWest Arkansas Community College's net position is reflected in the amount net investment in capital assets.

The following is a condensed Statement of Net Position:

	June 30, 2016	June 30, 2015
ASSETS:		
Current Assets	\$ 20,037,651	\$ 18,605,966
Noncurrent Assets	<u>52,090,062</u>	<u>53,989,882</u>
TOTAL ASSETS	<u>\$ 72,127,713</u>	<u>\$ 72,595,848</u>
Deferred outflows of resources	\$ 1,069,271	\$ 885,036
Total assets and deferred outflows	<u>\$ 73,196,984</u>	<u>\$ 73,480,884</u>
LIABILITIES:		
Current Liabilities	\$ 4,900,088	\$ 5,469,873
Noncurrent Liabilities	<u>37,473,406</u>	<u>38,056,094</u>
TOTAL LIABILITIES	<u>\$ 42,373,494</u>	<u>\$ 43,525,967</u>
Deferred inflows of resources	\$ 1,229,442	\$ 2,083,449
Total liabilities and deferred inflows	<u>\$ 43,602,936</u>	<u>\$ 45,609,416</u>
NET POSITION:		
Net Investment in Capital Assets	\$ 15,739,150	\$ 14,914,134
Restricted	6,760,768	8,222,599
Unrestricted	<u>7,094,130</u>	<u>4,734,735</u>
TOTAL NET POSITION	<u>\$ 29,594,048</u>	<u>\$ 27,871,468</u>

Net Investment in Capital Assets as of June 30, 2016 and 2015 are as follows:

	June 30, 2016	June 30, 2015
Capital Assets not Depreciated	\$ 4,464,446	\$ 5,160,215
Other Capital Assets	<u>68,502,604</u>	<u>66,220,748</u>
Total Capital Assets	72,967,050	71,380,963
Less: Accumulated Depreciation	<u>(25,042,874)</u>	<u>(22,998,522)</u>
Capital Assets, Net	47,924,176	48,382,441
Less: Related Debt	<u>(32,185,026)</u>	<u>(33,468,307)</u>
Net Investment in Capital Assets	<u>\$ 15,739,150</u>	<u>\$ 14,914,134</u>

NORTHWEST ARKANSAS COMMUNITY COLLEGE
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

Statement of Net Position (Continued)

The College also records compensated absences as part of noncurrent liabilities for amounts owed to employees upon retirement or employee's beneficiary upon death of the employee as well as the liability for postretirement benefits and beginning for the year ended June 30, 2015 the liability for pensions.

Statement of Revenues, Expenses, and Changes in Net Position

Changes in total net position as reported on the Statement of Net Position are based on the activity presented on the Statement of Revenues, Expenses, and Changes in Net Position. The purpose of this statement is to report the operating and nonoperating revenues received by the College, and the operating and nonoperating expenses paid by the College, along with any other revenues, expenses, and gains/losses received or spent by the College.

In general, operating revenues are received in return for providing goods and services to customers and constituencies of the College. Operating expenses are those expenses paid to acquire or produce the goods and services provided in exchange for operating revenues, and to carry out the mission and operations of the College. Operating revenues and expenses are considered to be "exchange" transactions.

Nonoperating revenues are revenues received for which goods and services are not provided in return for the revenue. State appropriation funds provided by the State Legislature to the College are reported as nonoperating revenue because the Legislature does not receive commensurate goods or services for these revenues. Local property tax millage and investment income received are also reported as nonoperating revenue since goods and services are not provided in exchange for the revenue. Nonoperating revenues and expenses are considered to be "nonexchange" transactions.

Some of the highlights of the information presented on the Statement of Revenues, Expenses, and Changes in Net Position are as follows:

- ◆ Total operating revenues increased for fiscal year 2016 to \$14,478,296 compared to \$14,084,917 in the previous fiscal year. This increase of 3.1% or \$435,997 is due to an increase in gross student tuition and fees.
- ◆ Tuition and fees are reported net of scholarship discount and allowance of \$8,428,566 in 2016 and \$9,956,920 in 2015. The decrease of \$ 1,528,354 is due primarily to a reduction in Pell awards received by students.
- ◆ Total operating expenses decreased to \$47,877,163 in 2016 from \$49,476,624 in 2015. This represents a decrease of 3.3% or \$1,599,461. The main drivers are decreased personal services costs of \$881,967, scholarships of \$572,410 and supplies and services expense of \$151,684, offset by an increase in depreciation expense of \$6,600.
- ◆ State appropriations of general revenue and educational excellence funds received during the fiscal year remained relatively flat at approximately \$11,600,000; however Capital appropriations declined from \$50,000 in 2015 to \$10,000 in 2016, and federal grants declined \$2,695,912 down from \$14,924,957 in 2015 to \$12,229,045 in 2016.
- ◆ Total local property tax millage (2.6 mills) revenue reported in the fiscal year was \$9,386,311 compared to \$8,866,758 in 2015. Two thirds of the mills of the revenue were used for operations of the College, while one- third mill was restricted for debt retirement.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

The following is a condensed summary of the change in net position:

Condensed Statement of Revenues, Expenses, and Changes in Net Position

	Fiscal year	
	June 30, 2016	June 30, 2015
Total Operating Revenues	\$ 14,478,296	\$ 14,084,917
Total Operating Expenses	47,877,163	49,476,624
Total Operating Loss	(33,398,867)	(35,391,707)
Total Nonoperating Revenue/(Expenses) and Other Changes	35,121,447	35,521,306
Increase (Decrease) in Net Assets	1,722,580	129,599
Net Position:		
Beginning of year	27,871,468	27,741,869
End of year	\$ 29,594,048	\$ 27,871,468

Statement of Cash Flows – Direct Method

The final statement presented by NorthWest Arkansas Community College is the Statement of Cash Flows – Direct Method. The Statement of Cash Flows is prepared using the direct method and presents detailed information about the cash activity of the College during the year. The statement is divided into five parts. The first section deals with operating cash flows and shows the net cash used by the operating activities of the College. The second section reflects cash flows from noncapital financing activities. This section reflects the cash received and spent for nonoperating, noninvesting, and noncapital financing purposes. The third section deals with cash flows from capital and related financing activities. This section deals with the cash used for the acquisition and construction of capital and related items. The fourth section deals with cash flows from investing activities. The fifth section reconciles the net cash used in the operating income or loss reflected on the Statement of Revenues, Expenses, and Changes in Net Position. Cash and cash equivalents at the end of the year are \$15,731,139. An additional amount of \$521,500 is held by bond trustees.

A summary of the cash flows for fiscal year 2016 and 2015 is as follows:

	June 30, 2016	June 30, 2015
Cash provided (used) by:		
Operating Activities	\$ (31,621,193)	\$ (32,194,547)
Noncapital Financing Activities	34,033,061	35,633,654
Capital and Related Financing Activities	(2,023,228)	(691,073)
Investing Activities	3	3
Net Change in Cash	388,643	2,748,037
Cash – Beginning of Year	15,342,496	12,594,459
Cash – End of Year	\$ 15,731,139	\$ 15,342,496

NORTHWEST ARKANSAS COMMUNITY COLLEGE MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

Enrollment

As a result of rapid economic development of the NWA region, student enrollment over the past has steadily increased at NorthWest Arkansas Community College but this growth has slowed over the last three years as shown in the following enrollment statistics.

Headcount Enrollment								
Year	Fall Headcount	Fall to Fall % Change	Spring Headcount	Spr to Spr % Change	Summer I Headcount	Summer II Headcount	Total Summer	Total Summer % Change
1998-99	3,542	9.3%	3,507	2.4%	947	567	1,514	-12.6%
1999-00	3,923	10.8%	3,725	6.2%	932	679	1,611	6.4%
2000-01	4,058	3.4%	3,809	2.3%	1,066	552	1,618	0.4%
2001-02	4,292	5.8%	4,073	6.9%	1,117	569	1,686	4.2%
2002-03	4,731	10.2%	4,435	8.9%	1,220	654	1,874	11.2%
2003-04	4,915	3.9%	4,061	-3.7%	1,209	625	1,834	-1.6%
2004-05	5,266	7.1%	5,172	12.4%	1,381	762	2,134	16.8%
2005-06	5,467	3.8%	5,330	3.1%	1,550	753	2,303	7.5%
2006-07	5,732	4.8%	5,756	8.0%	1,753	842	2,595	12.7%
2007-08	6,470	12.9%	6,594	14.6%	2,101	1,072	3,173	22.3%
2008-09	7,216	11.5%	7,244	9.9%	2,392	1,359	3,751	18.2%
2009-10	8,006	10.9%	8,066	11.3%	2,586	1,426	4,012	7.0%
2010-11	8,365	4.5%	8,176	1.4%	2,716	1,446	4,162	3.7%
2011-12	8,528	1.9%	8,090	-1.1%	2,499	1,296	3,795	-8.8%
2012-13	8,341	-2.2%	7,981	-1.3%	2,505	1,259	3,764	-0.8%
2013-14	8,020	-3.8%	7,457	-6.6%	2,289	1,190	3,479	-7.6%
2014-15	8,098	0.1%	7,217	-3.2%	2,335	1,135	3,470	-0.3%
2015-16	7,744	-4.4%	7,027	-2.6%	2,326	1,121	3,447	-0.7%

The College served 16,682 credit and non-credit students during the 2016 fiscal year and the College's non-duplicated credit student headcount decreased 2.34% in 2016 to 11,172 students from 11,433 students in 2015. Management is currently anticipating a flat or declining enrollment for the next 1-3 years.

Economic Outlook and Factors Impacting Future Periods

The College strives to continue its tradition of providing a quality and affordable educational experience. Since 37% of the College's students come from Washington County, the College entered into a bond agreement in October 2014 and purchased land for permanent expansion in Washington County. A Master Plan for the new Washington County Center located next to the Arvest Ballpark in Springdale, AR has been approved and will guide the College as it designs the first building at the new location. To-date more than \$1.5 million has been raised by the Foundation to fund the construction of the building. It is expected that half of the funds needed will be raised by the first quarter of 2017. While general education courses will be available there will be a major emphasis on career and technical training in this building.

NWACC is continuing to expand its online learning programs to provide students with other learning opportunities along with entering into additional "partnerships" with four-year institutions to ensure the successful transfer of classes.

The Construction Science Technology program was approved in FY2015 and began in Fall 2015. NWACC's program joins six other accredited schools in Arkansas to teach construction management courses and has met with overwhelming support from the community.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

Economic Outlook and Factors Impacting Future Periods (Continued)

The College was one of fifteen colleges and universities to earn national accreditation from The National Alliance of Concurrent Enrollment Partnerships (NACEP) for concurrent enrollment programs that provide college credit-bearing courses to high school students taught by college-approved high school teachers. NWACC has been offering concurrent enrollment opportunities to area high school students since 1995. Fall 2015 enrollment in all of the Early College Experience programs was 1,094 high school students.

Funding from the State of Arkansas remains problematic due to fact that the College remains under-funded relative to peer institutions. The need for additional state funding becomes even more critical as enrollment continues to flatten. NWACC has experienced single-digit declines in enrollment since Fall 2012, but is making strides toward increasing headcounts. NWACC continues to implement cost-saving measures, including reducing staff. Revenues from the local property tax remain stable.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
COMPARATIVE STATEMENT OF NET POSITION
JUNE 30, 2016

Exhibit A

		June 30,	
		2016	2015
ASSETS			
Current Assets:			
Cash and cash equivalents	\$ 11,565,253	\$ 9,735,055	
Accounts receivable (less allowance of \$349,175 and \$499,908)	1,723,836	2,349,232	
Interest receivable	14,194	14,194	
Property taxes receivable	5,923,998	5,774,521	
Inventories	19,258	19,389	
Deposits with bond trustee	521,500	534,277	
Prepaid expenses	269,612	179,298	
Total Current Assets	20,037,651	18,605,966	
Noncurrent Assets:			
Restricted cash and cash equivalents	4,165,886	5,607,441	
Capital assets (net of accumulated depreciation of (\$25,042,874 and \$22,998,522)	47,924,176	48,382,441	
Total Noncurrent Assets	52,090,062	53,989,882	
TOTAL ASSETS	72,127,713	72,595,848	
DEFERRED OUTFLOWS OF RESOURCES			
APERS Pension	512,115	440,297	
ATRS Pension	557,156	444,739	
TOTAL DEFERRED OUTFLOWS	1,069,271	885,036	
TOTAL ASSETS and DEFERRED OUTFLOWS	73,196,984	73,480,884	
LIABILITIES			
Current Liabilities:			
Accounts payable and accrued liabilities	3,598,534	4,188,327	
Bonds payable - current portion	1,185,000	1,165,000	
Bond issue premium	80,581	78,788	
Bond issue discount	(3,423)	(3,423)	
Compensated absences - current portion	39,396	41,181	
Total Current Liabilities	4,900,088	5,469,873	
Noncurrent Liabilities:			
Bonds payable	30,150,000	31,335,000	
Bond issue premium	881,280	961,888	
Bond issue discount - Series 2010 A bonds	(108,412)	(111,836)	
Compensated absences payable	748,518	782,432	
Liability for post retirement benefits	429,253	378,615	
Liability for executive health insurance benefits		19,078	
Proportionate Share of Pension Liability - APERS	1,834,935	1,510,507	
Proportionate Share of Pension Liability - ATRS	3,537,832	3,180,410	
Total Noncurrent Liabilities	37,473,406	38,056,094	
TOTAL LIABILITIES	42,373,494	43,525,967	
DEFERRED INFLOWS OF RESOURCES			
APERS Pension	308,891	613,256	
ATRS Pension	920,551	1,470,193	
TOTAL DEFERRED INFLOWS	1,229,442	2,083,449	
TOTAL LIABILITIES AND DEFERRED INFLOWS	43,602,936	45,609,416	
NET POSITION			
Net investment in capital assets	15,739,150	14,914,134	
Restricted for:			
Expendable			
Instructional departments uses	247,424	258,037	
Capital projects	16,100	66,956	
Debt service	6,497,244	7,897,606	
Unrestricted	7,094,130	4,734,735	
TOTAL NET POSITION	\$ 29,594,048	\$ 27,871,468	

The accompanying notes are an integral part of the financial statements.

NORTHWEST ARKANSAS COMMUNITY COLLEGE FOUNDATION, INC.
STATEMENTS OF FINANCIAL POSITION
JUNE 30, 2016 AND 2015

Exhibit A-1

	JUNE 30,	
	2016	2015
ASSETS		
Cash and cash equivalents	\$ 2,084,714	\$ 1,603,643
Pledges receivable	432,172	467,176
Loans and other receivables	1,401	427
Related party receivable		
Interest receivable		
Loans receivable		
Investments	6,694,618	6,340,219
Prepaid expenses	11,343	930
Assets held in reserve	1,743,980	1,205,760
Property and equipment, net	19,467,452	20,072,620
Land held for sale		
Bond issuance costs, net	75,418	83,028
TOTAL ASSETS	\$ 30,511,098	\$ 29,773,803
LIABILITIES AND NET ASSETS		
Liabilities:		
Accounts payable and other liabilities	\$ 332,073	\$ 3,878
Accrued interest	23,924	25,782
Note payable	776,287	1,253,063
Bonds payable	5,350,000	5,810,000
TOTAL LIABILITIES	6,482,284	7,092,723
Net Assets:		
Unrestricted	18,577,007	18,526,353
Temporarily restricted	3,147,240	2,683,727
Permanently restricted	2,304,567	1,471,000
TOTAL NET ASSETS	24,028,814	22,681,080
TOTAL LIABILITIES AND NET ASSETS	\$ 30,511,098	\$ 29,773,803

NORTHWEST ARKANSAS COMMUNITY COLLEGE
COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FOR THE YEAR ENDED JUNE 30, 2016

Exhibit B

	June 30,	
	2016	2015
OPERATING REVENUES		
Student tuition and fees (net of scholarship allowances of \$8,428,566 and \$9,956,920)	\$ 13,909,559	\$ 13,522,060
Other operating revenues	568,737	562,857
TOTAL OPERATING REVENUES	14,478,296	14,084,917
OPERATING EXPENSES		
Personal services	32,830,079	33,712,045
Scholarships and fellowships	3,440,734	4,013,144
Supplies and services	9,151,772	9,303,457
Depreciation expense	2,454,578	2,447,978
TOTAL OPERATING EXPENSES	47,877,163	49,476,624
OPERATING LOSS	(33,398,867)	(35,391,707)
NONOPERATING REVENUES (EXPENSES)		
State appropriations	11,646,661	11,634,914
Federal grants	12,229,045	14,924,957
State grants	2,931,524	2,982,360
Property taxes	9,386,311	8,866,758
Nongovernmental grants and contracts	420,204	56,406
Investment income	480	108
Interest on capital asset related debt	(1,312,121)	(1,718,009)
Loss on disposal of capital assets	(707)	(223,003)
Bond issuance costs		(291,582)
Federal interest subsidy - Build America Bonds	114,170	113,542
NET NONOPERATING REVENUES	35,415,567	36,346,451
INCOME (LOSS) BEFORE REVENUES, EXPENSES, GAINS OR (LOSSES)	2,016,700	954,744
OTHER REVENUES, (EXPENSES), GAINS OR (LOSSES)		
Capital gifts		19,762
Capital appropriations	10,000	50,000
Gain on sale of land	505,880	
Contractual payment to component unit	(810,000)	(894,907)
INCREASE (DECREASE) IN NET POSITION	1,722,580	129,599
NET POSITION - BEGINNING OF YEAR AS ORIGINALLY STATED	27,871,468	33,791,166
Restatement of prior year balance		(6,049,297)
NET POSITION - BEGINNING OF YEAR RESTATED	27,871,468	27,741,869
NET POSITION - END OF YEAR	\$ 29,594,048	\$ 27,871,468

The accompanying notes are an integral part of these financial statements.

NORTHWEST ARKANSAS COMMUNITY COLLEGE FOUNDATION, INC.
STATEMENTS OF ACTIVITIES
YEARS ENDED JUNE 30, 2016 AND 2015

Exhibit B-1

	2016			2015
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total (Summarized)
REVENUES AND SUPPORT				
Special Events:				
Special event revenue	\$ 54,112			\$ 65,800
Less cost of direct benefit to donors	6,843			19,155
TOTAL SPECIAL EVENTS	47,269			46,645
Contributions	81,231	\$ 1,482,311	\$ 833,567	4,456,530
In-kind contributions	400,397			374,989
Investment income, net	120,970			148,779
Parking fees	810,000			894,907
Rental income	279,962			300,000
Net assets released from restrictions:				
Satisfaction of donor restrictions	1,018,798	(1,018,798)		-
TOTAL SUPPORT AND REVENUES	2,758,627	463,513	833,567	6,221,850
EXPENSES				
Program expenses	2,628,903			1,927,989
Management and general	53,911			43,090
Fundraising	25,159			30,524
TOTAL EXPENSES	2,707,973			2,001,603
NET CHANGE IN NET ASSETS BEFORE RECLASSIFICATIONS OF FUNDS	50,654	463,513	833,567	4,220,247
Reclassifications of funds				-
CHANGE IN NET ASSETS	50,654	463,513	833,567	4,220,247
NET ASSETS, BEGINNING OF YEAR	18,526,353	2,683,727	1,471,000	18,460,833
NET ASSETS, END OF YEAR	\$ 18,577,007	\$ 3,147,240	\$ 2,304,567	\$ 22,681,080

NORTHWEST ARKANSAS COMMUNITY COLLEGE
COMPARATIVE STATEMENT OF CASH FLOWS - DIRECT METHOD
FOR THE YEAR ENDED JUNE 30, 2016

Exhibit C

	Year Ended June 30,	
	2016	2015
CASH FLOWS FROM OPERATING ACTIVITIES		
Proceeds from student tuition and fees	\$ 14,056,478	\$ 13,905,974
Other receipts	554,596	572,753
Payments to employees	(25,494,685)	(25,055,761)
Payments for employee benefits	(7,537,959)	(8,293,654)
Payments to suppliers	(9,758,889)	(9,310,715)
Payments for scholarships and fellowships	(3,440,734)	(4,013,144)
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	(31,621,193)	(32,194,547)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
State appropriations	11,646,661	11,634,914
Proceeds from grants and contracts	15,858,306	17,948,882
Property taxes	6,157,890	5,993,452
Nongovernmental grants and contracts	370,204	56,406
Direct lending loan receipts	9,339,041	11,460,004
Direct lending loan payments	(9,339,041)	(11,460,004)
NET CASH PROVIDED (USED) BY NONCAPITAL FINANCING ACTIVITIES	34,033,061	35,633,654
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
Capital appropriations	10,000	50,000
Property taxes allocated for debt retirement	3,078,944	2,996,727
Payments to trustees for bond principal	(1,165,000)	(750,970)
Payments to trustees for bond interest	(1,264,158)	(1,585,610)
Payments to trustee, other	(2,500)	
Purchases of capital assets	(2,583,563)	(2,918,113)
Contractual payments to component unit	(810,000)	(894,907)
Proceeds of student tuition revenue bonds from trustee for land purchase		2,411,800
Proceeds from sale of land	713,122	
Interest expense	(73)	
NET CASH PROVIDED (USED) BY CAPITAL AND RELATED FINANCING ACTIVITIES	(2,023,228)	(691,073)
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest on investments	3	3
NET INCREASE IN CASH	388,643	2,748,037
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	15,342,496	12,594,459
CASH AND CASH EQUIVALENTS - END OF YEAR	<u>\$ 15,731,139</u>	<u>\$ 15,342,496</u>

NORTHWEST ARKANSAS COMMUNITY COLLEGE
COMPARATIVE STATEMENT OF CASH FLOWS - DIRECT METHOD
FOR THE YEAR ENDED JUNE 30, 2016

Exhibit C

	Year Ended June 30,	
	2016	2015
RECONCILIATION OF NET OPERATING LOSS TO NET CASH PROVIDED (USED)		
BY OPERATING ACTIVITIES:		
Operating loss	\$ (33,398,867)	\$ (35,391,707)
Adjustments to reconcile net loss to net cash used by operating activities:		
Depreciation expense	2,454,578	2,447,978
Grant awarded software	50,000	
Trustee fees paid from trustee deposits	2,500	
Changes in assets and liabilities:		
Receivables, net	(72,339)	424,840
Inventories	131	(309)
Prepaid expenses	(90,313)	(80,878)
Accounts payable	(206,352)	730,627
Compensated absences	(35,699)	(50,749)
Other post employment benefits	50,638	50,160
Net pension liability	(356,392)	(303,646)
Liability for executive health insurance benefits	(19,078)	(20,863)
NET CASH USED BY OPERATING ACTIVITIES	<u>\$ (31,621,193)</u>	<u>\$ (32,194,547)</u>
NONCASH TRANSACTIONS		
Subsidy for 2010B series bonds deposited with trustee	\$ 114,170	\$ 113,558
Donated assets		19,762
Interest earned on deposits by trustees	477	105
Loss on disposal of capital assets	(717)	(223,003)
Bond interest paid from trustee funds	(1,391,581)	(1,338,697)
Trustee fees paid from deposits with trustee	(2,500)	
Proceeds of student tuition revenue bonds		2,440,000
Student tuition revenue bond premium deposited with trustee		58,972
Student revenue bond issuance costs		(82,376)
Proceeds of student tuition revenue bonds issue held by trustee		(4,796)
Proceeds of refunding bond issue deposited with trustee		16,475,000
Bond premium on refunding bonds deposited with trustee		945,395
Debt service reserve funds utilized for refunding of bonds		782,033
Refunding bond issuance costs		(207,432)
Refunding bond proceeds utilized for interest payments by trustee		(401,369)
Payment by escrow agent to refund bonds		(17,590,000)
Proceeds of refunding bond issue held by trustee		(3,627)
Amortization of bond premium	78,815	10,482
Amortization of bond discount	(3,423)	(3,423)

The accompanying notes are an integral part of the financial statements.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 1: Summary of Significant Accounting Policies

Reporting Entity

NorthWest Arkansas Community College (the College) is a comprehensive, public institution of higher education that serves the local, state, national, and international communities and provides varied and abundant learning opportunities to advance fundamental knowledge. The College is an institution of higher education of the State of Arkansas and its governing body is the Board of Trustees comprised of nine members.

The College's financial statements reflect all funds and accounts directly under the control of the College. NorthWest Arkansas Community College began fiscal operations on January 30, 1990 and began offering classes in the 1990-91 school year.

Financial Statement Presentation

In June 1999, the Governmental Accounting Standards Board (GASB) issued Statement no. 34, *Basic Financial Statements - and Management's Discussion and Analysis for State and Local Governments*. GASB Statement no. 35, *Basic Financial Statements and Management's Discussion and Analysis for Public Colleges and Universities*, followed this in November 1999. The financial statement presentation required by GASB no. 34 and no. 35 provides a comprehensive, entity-wide perspective of the College's assets, liabilities, net position, revenues, expenses, changes in net position, cash flows, and replaces the fund-group perspective previously required.

Component Units

In May 2002, GASB issued Statement no. 39, *Determining Whether Certain Organizations Are Component Units* which amends GASB Statement no. 14 to provide additional guidance to determine whether certain organizations for which the primary government is not financially accountable should be reported as component units based on the nature and significance of their relationship with a primary government. Under the statement, which became effective with the fiscal year ended June 30, 2004, the financial activities of qualifying foundations are to be included in the financial statements of the primary government, through discrete presentations. There is one qualifying foundation for the NorthWest Arkansas Community College: the NorthWest Arkansas Community College Foundation, Inc.

NorthWest Arkansas Community College Foundation, Inc., (the Foundation) is a legally separate, tax-exempt component unit of the College. The Foundation acts primarily as a fund-raising organization to supplement the resources that are available to the College in support of its programs. The Board of the Foundation is self-perpetuating and consists of graduates and friends of the College. Although the College does not control the timing or the amount of receipts from the Foundation, the majority of the resources or incomethereon that the Foundation holds and invests is restricted to the activities of the College by the donors. Because these restricted resources held by the Foundation can only be used by, or for the benefit of the College, the Foundation is considered a component unit of the College and is discretely presented in the College's financial statements.

During the year ended June 30, 2016, the Foundation distributed \$531,269 to the College for both restricted and unrestricted purposes. Complete financial statements for the Foundation can be obtained from the administration office at One College Drive, Bentonville, AR 72712.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 1: Summary of Significant Accounting Policies (Continued)

New Accounting Pronouncements

GASB issued the following four statements which become effective with the fiscal year ending June 30, 2013: Statement no. 60, *Accounting and Financial Reporting for Service Concession Arrangements*, which addresses partnerships with private and other public entities; Statement no. 61, *The Financial Reporting Entity: Omnibus* – an amendment of no. 14 and no. 34, which modifies certain requirements for inclusion of component units in the financial reporting entity; Statement no. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*, which incorporates pre-November 30, 1989 pronouncements into GASB's authoritative language from FASB, APB and AICPA; and Statement no. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*, which redefines some assets and liabilities. Management has determined the requirements of these Statements have no effect on the financial statements or reporting.

GASB issued the following statement which become effective with the fiscal year ending June 30, 2014: Statement no. 66, *Technical Corrections – 2012 – an amendment of GASB Statements no. 10 and no. 62*, and Statement no. 67, *Financial Reporting for Pension Plans* – an amendment of GASB Statement no. 25. This Statement has had no effect on the financial statements.

In Fiscal Year 2015-2016 the College implemented GASB Statement no. 72 *Fair Value Measurement and Application*. This Statement addresses accounting and financial reporting issues related to fair value measurements. The definition of fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This Statement provides guidance for determining a fair value measurement for financial reporting purposes. This Statement also provides guidance for applying fair value to certain investments and disclosure related to all fair value measurements. Further information can be found in Note 3.

Financial reporting information pertaining to the College's participation in the Arkansas Teacher Retirement System (ATRS) and Arkansas Public Employees Retirement System (APERS) is prepared in accordance with GASB Statement no. 68, *Accounting and Financial Reporting for Pensions*, as amended by GASB Statement no. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date*.

The fiduciary net position, as well as additions to and deductions from the fiduciary net position, of ATRS and APERS have been determined on the same basis as they are reported by ATRS and APERS. The financial statements were prepared using the accrual basis of accounting. Member and employer contributions are recognized when due, pursuant to formal commitments and statutory requirements. Benefits and refunds of employee contributions are recognized when due and payable in accordance with the statutes governing ATRS and APERS. Expenses are recognized when the liability is incurred, regardless of when payment is made. Investments are reported at fair value on a trade date basis. The fiduciary net position is reflected in the measurement of the College's net pension liability, deferred outflows and inflows of resources related to pensions and pension expense.

See Note 9: Employee Retirement Plans for more information.

Basis of Accounting

For financial reporting purposes, the College is considered a special-purpose government engaged only in business-type activities. Accordingly, the College's financial statements have been presented using the economic resources focus and the accrual basis of accounting. Under the accrual basis, revenues are recognized when earned, and expenses are recorded when an obligation is incurred. All significant intra-agency transactions have been eliminated.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 1: Summary of Significant Accounting Policies (Continued)

Capital Assets and Depreciation

Land, land improvements, buildings, improvements and infrastructure, equipment, library holdings, archives and collections, and construction-in-progress are reported at cost or estimated historical cost if actual data is not available. Donated capital assets are reported at fair market value when received. The College follows the State guidelines for equipment capitalization.

The College capitalizes interest involving qualifying assets, if material. The amount of interest cost to be capitalized is interest cost on borrowings netted against any interest earned on temporary investments of the proceeds of those borrowings from the date of borrowing until the specified qualifying assets acquired with those borrowings are ready for their intended use.

Depreciation is computed using the straight-line method over the estimated useful lives of the assets, generally 30 to 50 years for buildings and building improvements, 15 years for infrastructure and land improvements, 3 to 8 years for office and classroom furniture, fixtures and equipment, 5 years for motor vehicles and 10 years for library holdings.

Operating and Nonoperating Revenues

Operating revenues include activities that have the characteristics of exchange transactions such as; (1) student tuition and fees, net of scholarship discounts and allowances; and (2) sales and services of educational departments.

Nonoperating revenues include activities that have the characteristics of nonexchange transactions such as gifts and contributions, federal grants and other revenue sources that are defined as nonoperating revenues by GASB Statement no. 9, *Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting*, and GASB Statement no. 34, such as state appropriations and investment income.

Cash and Cash Equivalents

For purposes of the statement of cash flows, the College considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

Accounts Receivable

Accounts receivable consists of tuition and fees charged to students and services provided to students, faculty and staff. Accounts receivable also includes amounts due from the federal government, state and local governments, or private sources in connection with reimbursement of allowable expenditures made pursuant to the College's grants and contracts. Accounts receivable are recorded net of the estimated allowance for doubtful accounts in the amount of \$349,175 at June 30, 2016 and \$499,908 at June 30, 2015.

A summary of accounts receivable balances at June 30, 2016 is as follows:

	Gross	Allowance	Net
Student accounts receivable	\$ 1,840,357	\$ 349,175	\$ 1,491,182
Accounts receivable – other government	175,059		175,059
Other accounts receivable	57,595		57,595
Totals	<u>\$ 2,073,011</u>	<u>\$ 349,175</u>	<u>\$ 1,723,836</u>

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 1: Summary of Significant Accounting Policies (Continued)

Inventories

Inventories of office supplies, which are immaterial, are valued at cost.

Noncurrent Cash

Cash that is externally restricted to make debt service payments maintain sinking or reserve funds, or to purchase or construct capital or other nonrecurring assets is classified as a noncurrent asset in the statement of net position.

Accounts Payable and Accrued Liabilities

A summary of accounts payable and accrued liabilities at June 30, 2016, is as follows:

Trades payable	\$154,921
Accrued payroll	889,165
Payroll related liabilities	1,736,981
Due to State of Arkansas	78,447
Interest payable	179,003
Unearned revenue	560,017
Total	<u>\$3,598,534</u>

In accordance with the employment contract of the retired College President, a liability has been recorded to recognize the estimated cost of providing health care insurance for 5 years until normal retirement age. There is a remaining obligation until May 31, 2017 with a current liability of \$5,270.

Restricted/Unrestricted Resources

The College has no formal policy addressing which resources to use when both restricted and unrestricted net assets are available for the same purpose. College personnel decide which resources to use at the time the expenses are incurred.

Unearned Revenues

Unearned revenues, reported as a component of accounts payable and accrued liabilities, include amounts received for tuition and fees prior to the end of the fiscal year but related to the subsequent accounting period.

Unearned revenues also includes amounts received from grant and contract sponsors that have not yet been earned.

Compensated Absences Payable

Compensated absences payable represents the College's liability (salaries plus applicable salary related costs) for unused annual leave as of June 30, 2016. Unused vacation leave for eligible employees is included in the compensated absences payable calculation. Also included is unused sick leave accrual for classified employees in accordance with state regulations. This accrual is calculated on a sliding scale and is limited to a maximum payout of \$7,500.

Accumulated vacation days have a maximum carryover of 240 hours. In the event of termination or retirement, all employees are paid for accumulated unused vacation hours up to a maximum of 240 hours.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 1: Summary of Significant Accounting Policies (Continued)

Noncurrent Liabilities

Noncurrent liabilities include (1) principal amounts of bonds payable with contractual maturities greater than one year; (2) estimated amounts for accrued compensated absences that will not be paid within the next fiscal year; and (3) the liability for postemployment benefits; and (4) proportionate share of net pension liability. An estimate is made to allocate the compensated absences liability between the current and noncurrent components.

Property Taxes

Property taxes are levied in November based on the property assessment made between January 1 and May 31, and are enforceable liens on January 1 for real property and June 1 for personal property. The tax records are opened on the first business day of March of the year following the levy date and are considered delinquent after October 15 of the same calendar year.

Use of Estimates in the Preparation of Financial Statements:

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

Income Taxes

The College is tax exempt under Internal Revenue Service code section 501(a). It is also exempt from state income taxes under Arkansas law. Accordingly, no provision for income taxes is made in the financial statements.

NOTE 2: Public Fund Deposits

Cash deposits are carried at cost. The College's cash deposits at year-end are shown below:

	<u>Carrying Amount</u>	<u>Bank Balance</u>
Insured (FDIC)	\$ 500,000	\$ 500,000
Collateralized:		
The collateral is held by the College and bank's agent in a trilateral agreement in the College's name	15,212,888	15,822,522
Total Deposits	<u>\$ 15,712,888</u>	<u>\$ 16,322,522</u>

The above deposits do not include cash on hand maintained by the College in the amounts of \$1,920 and in the State Treasury of \$16,331 at June 30, 2016.

NOTE 3: Deposits with Trustees and Investments

At June 30, 2016 the College's deposits with trustee in the amount of \$521,500 were invested in Fidelity Investments Money Market Treasury Fund and Morgan Stanley Government Advisory Portfolio Fund which are referred to below as external investment pool. The funds operate as "government money market funds" as defined in or interpreted under Rule 2a-7 under the Investment Company Act of 1940, as amended. Under normal conditions, the funds will invest their assets so that at least 80% of their net assets are invested in government securities and/or repurchase agreements that are collateralized fully by government securities.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 3: Deposits with Trustees and Investments (Continued)

Investments Measured at the NAV

Calculation of Net Asset Value – The funds attempt to stabilize the NAV of their shares at \$1.00 by valuing the portfolio securities using the amortized cost method. In addition, for regulatory purposes, the funds calculate a market-based NAV per share on a periodic basis. The funds cannot guarantee that their NAV will always remain at \$1.00 per share. The funds do not charge a front-end sales charge. Shares can be purchased, redeemed or exchanged any day the NYSE is open.

Disclosures regarding these investments are as follows:

Fidelity Investments MM Fund		Asset Value
Repurchase Agreements	29.18%	\$ 55,325
US Treasury	56.85%	\$ 107,789
Net other assets	13.97%	\$ 26,486
Net asset value		<u>\$ 189,600</u>
Morgan Stanley Government Advisory Portfolio		
Repurchase Agreements	67.80%	\$ 225,028
Government Agencies	31.57%	\$ 104,781
US Treasury	0.63%	\$ 2,091
Net asset value		<u>\$ 331,900</u>
Total investments measured at the NAV		<u>\$ 521,500</u>

Government Agencies and U.S. Treasury – Fixed Income Securities – Fixed-income securities pay interest, dividends, or distributions at a specified rate. The rate may be a fixed percentage of the principal or may be adjusted periodically. In addition, the issuer of a fixed-income security must repay the principal amount of the security, normally within a specified time. Fixed-income securities provide more regular income than equity securities. However, the returns on fixed-income securities are limited and normally do not increase the issuer's earnings. This limits the potential appreciation of fixed-income securities as compared to equity securities.

A security's yield measures the annual income earned on a security as a percentage of its price. A security's yield will increase or decrease depending upon whether it costs less (a "discount") or more (a "premium") than the principal amounts. If the issuer may redeem the security before its scheduled maturity, the price and yield on a discount or premium security may change based upon the probability of an early redemption. Securities with higher risks generally have higher yields.

The following describes the types of fixed-income securities in which the Fund principally invests:

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 3: Deposits with Trustees and Investments (Continued)

U.S. Treasury Securities – are direct obligations of the federal government of the United States.

Government Securities – are issued or guaranteed by a federal agency or instrumentality acting under federal authority. Some government securities, including those issued by Ginnie Mae, are supported by the full faith and credit of the United States and are guaranteed only as to the timely payment of interest and principal.

Other Government Securities – receive support through federal subsidies, loans or other benefits, but are not backed by the full faith and credit of the United States. For example, the U.S. Treasury is authorized to purchase specified amounts of securities issued by (or otherwise make funds available to) the Federal Home Loan Bank System, Freddie Mac, and Fannie Mae in support of such obligations.

Some government agency securities have no explicit financial support, and are supported only by the credit of the applicable agency, instrumentality, or corporation. The U.S. government has provided financial support to Freddie Mac and Fannie Mae, but there is no assurance that it will support these or other agencies in the future.

Callable Securities – are certain U.S. Treasury or government securities in which the Fund investments are callable at the option of the issuer. Callable securities are subject to call risks.

Repurchase Agreements – Repurchase agreements are transactions in which the Fund buys a security from a dealer or bank and agrees to sell the security back at a mutually agreed-upon time and price. The repurchase price exceeds the sales price, reflecting the fund's return on the transaction. This return is unrelated to the interest rate on the underlying security. The fund will enter into repurchase agreements only with banks and other recognized financial institutions, such as securities dealers, deemed creditworthy by the Adviser.

The Fund's custodian or sub custodian will take possession of the securities subject to repurchase agreements. The Adviser or sub custodian will monitor the value of the underlying security each day to ensure that the value of the security always equals or exceeds the repurchase price.

Repurchase agreements are subject to credit risks.

Net Other Assets – Net other assets may include cash and receivables and payables related to open security or capital stock trades.

Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Governments are required to disclose the credit quality ratings of debt securities and external investment pools.

The short-term debt securities (external investment pool) were rated AAAmf by Moody's Investors Service and AAAM by Standard and Poor's.

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Governments with investments in external investment pools are required to disclose the interest rate risk of such investments. The portfolio of the external investment pool in which the College participates is wholly comprised of short-term U.S. treasury obligations. Consequently, any potential interest rate risk associated with this external investment pool would be minimal. The College does not have a policy designed to manage interest rate risk.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 4: Capital Assets

The following are the changes in capital assets for the year ended June 30, 2016:

	Balance June 30, 2015	Additions	Retirements	Transfers	Balance June 30, 2016
Nondepreciable capital assets:					
Land	\$ 4,469,038		\$ (207,242)		\$ 4,261,796
Construction in progress	498,502	\$ 1,714,847		\$ (2,203,374)	9,975
Archives and collections	192,675				192,675
Total nondepreciable capital assets	<u>5,160,215</u>	<u>1,714,847</u>	<u>(207,242)</u>	<u>(2,203,374)</u>	<u>4,464,446</u>
Other capital assets:					
Land improvements	1,353,754			490,982	1,844,736
Improvements and infrastructure	372,291				372,291
Buildings	57,515,442	2,112		1,712,392	59,229,946
Equipment	5,890,025	465,433	(140,276)		6,215,182
Library holdings	1,089,236	21,871	(270,658)		840,449
Total other capital assets	<u>66,220,748</u>	<u>489,416</u>	<u>(410,934)</u>	<u>2,203,374</u>	<u>68,502,604</u>
Less accumulated depreciation for:					
Land improvements	(1,125,618)	(45,774)			(1,171,392)
Buildings	(16,504,119)	(1,917,181)			(18,421,300)
Improvements and infrastructure	(372,290)				(372,290)
Equipment and archives and collections	(4,048,714)	(459,973)	139,569		(4,369,118)
Library holdings	(947,781)	(31,650)	270,657		(708,774)
Total accumulated depreciation	<u>(22,998,522)</u>	<u>(2,454,578)</u>	<u>410,226</u>		<u>(25,042,874)</u>
Other capital assets, net	<u>\$ 43,222,226</u>	<u>\$ (1,965,162)</u>	<u>\$ (708)</u>	<u>\$ 2,203,374</u>	<u>\$ 43,459,730</u>
Capital asset summary:					
Nondepreciable capital assets	\$ 5,160,215	\$ 1,714,847	\$ (207,242)	\$ (2,203,374)	\$ 4,464,446
Other capital assets, at cost	66,220,748	489,416	(410,934)	2,203,374	68,502,604
Total cost of capital assets	71,380,963	2,204,263	(618,176)	-	72,967,050
Less: accumulated depreciation	(22,998,522)	(2,454,578)	410,226		(25,042,874)
Capital assets, net	<u>\$ 48,382,441</u>	<u>\$ (250,315)</u>	<u>\$ (207,950)</u>	<u>\$ -</u>	<u>\$ 47,924,176</u>

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 5: Long-Term Liabilities

A summary of long-term liabilities is as follows:

Date of Issue	Date of Final Maturity	Rate of Interest	Amount Authorized & Issued	Debt Outstanding June 30, 2016	Maturities to June 30, 2016
12-2010	5-2035	3% to 5.25%	9,500,000	8,490,000	1,010,000
12-2010	5-2035	Bond Discount	(82,160)	(65,043)	(17,116)
12-2010	5-2035	*4.55%	5,000,000	5,000,000	-
10-2014	10-2034	2.05% to 3.55%	2,440,000	2,340,000	100,000
10-2014	10-2034	Bond Premium	58,972	55,345	3,627
2-2015	5-2030	2.0% to 4.00%	16,475,000	15,505,000	970,000
2-2015	5-2030	Bond Premium	992,186	906,516	85,670
2-2015	5-2030	Bond Discount	(46,792)	(46,792)	-
Totals			<u>\$ 34,337,206</u>	<u>\$ 32,185,026</u>	<u>\$ 2,152,181</u>

*Face interest rate of 7% less Build America Bonds Federal Interest Subsidy of 2.45% results in a net interest rate of 4.55%

The change in long-term debt for the fiscal year ended June 30, 2016:

	Balance at June 30, 2015	Additions	Reductions	Balance at June 30, 2016	Amounts due within one year
Bonds	\$ 33,425,417		\$ (1,240,391)	\$ 32,185,026	\$ 1,262,158
Compensated Absences	823,613	\$ 1,120,643	(1,156,342)	787,914	39,396
Executive Health Benefits	39,941		(34,671)	5,270	5,270
Totals	<u>\$ 34,288,971</u>	<u>\$ 1,120,643</u>	<u>\$ (2,431,404)</u>	<u>\$ 32,978,210</u>	<u>\$ 1,306,824</u>

The liability for Executive Health Benefits is the accrued liability for health insurance to be provided to the retired College President for the period from her retirement until age 65. This benefit was provided in accordance with the terms of her employment contract. This liability (\$5,270) is included in accounts payable and accrued expenses.

The scheduled long-term debt principal and interest payments are as follows:

Year Ended June 30,	Bond Principal	Interest	Total Payments	Interest Subsidy	Net Payments
2017	1,185,000	1,363,281	2,548,281	(122,500)	2,425,781
2018	1,220,000	1,325,731	2,545,731	(122,500)	2,423,231
2019	1,250,000	1,289,119	2,539,119	(122,500)	2,416,619
2020	1,280,000	1,250,569	2,530,569	(122,500)	2,408,069
2021	1,325,000	1,210,481	2,535,481	(122,500)	2,412,981
2022-2026	7,355,000	5,283,200	12,638,200	(612,500)	12,025,700
2027-2031	8,935,000	3,789,694	12,724,694	(612,500)	12,112,194
2032-2035	8,785,000	1,323,175	10,108,175	(256,025)	9,852,150
Totals	<u>\$ 31,335,000</u>	<u>\$ 16,835,250</u>	<u>\$ 48,170,250</u>	<u>\$ (2,093,525)</u>	<u>\$ 46,076,725</u>

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 6: Pledged Revenues

Ad Valorem Tax and Learning Support Fee - Series 2010A and Series 2010B Bonds

The College has pledged one-third of the continuing ad valorem tax mills and the gross revenues derived from the imposition of the student activity fee known as the Learning Support Fee to repay the \$9,500,000 Capital Improvement Bonds, Series 2010A and the \$5,000,000 Capital Improvement Bonds, Series 2010B. Proceeds from the bonds have been utilized to construct a new health sciences building. Total principal and interest remaining on the Series 2010A and Series 2010B bonds are \$13,490,000 and \$11,796,056 respectively, payable through May 15, 2035. For the current year, principal and interest paid were \$200,000 and \$776,569, respectively. One-third of the property taxes received by the College and the Learning Support fees for the year totaled \$3,128,770 (gross amount \$9,386,311) and \$1,386,371, respectively. The percentage of ad valorem tax and learning support fees pledged for the year ended June 30, 2016 was 21.63%.

Parking Fee - Series 2010 Bonds

The College has pledged revenues derived from the imposition of Parking Fees to repay the \$7,740,000 College Parking Facility Revenue Refunding Bonds, Series 2010 issued by the Public Facilities Board of Benton County, Arkansas. The original Series 2005 bond proceeds financed the construction of an 800 space college parking facility located on the campus of NorthWest Arkansas Community College. Total principal remaining on the variable market rate Series 2010 bonds is \$5,350,000 payable through 2026. The fees collected for FY16 and FY15 were \$797,206 and \$846,963, respectively. The funds disbursed for FY16 and FY15 were of \$810,000 and \$894,907, respectively. The parking facility and the related indebtedness are an asset and liability, respectively, of NorthWest Arkansas Community College Foundation, Inc. The only involvement the College has in these are the revenue pledged and payments as discussed above.

Tuition – Series 2014 Bonds.

The College issued in October 2014 bonds with par value of \$2,440,000 to purchase land in Washington County, Arkansas. The College has pledged tuition revenue in support of these bonds. Total principal and interest remaining on the Series 2014 bonds are \$2,340,000 and \$794,157, respectively, payable through October 1, 2034. Principal and interest paid during the year ended June 30, 2016 were \$100,000 and \$73,587, respectively. Tuition for FY 16 totaled \$15,932,490. The percentage of tuition pledged is 1.09% during FY16.

Ad Valorem Tax-Series 2015 Bonds

The College issued refunding bonds with a par value of \$16,475,000 to defease the Capital Improvement and Refunding Bonds issued in 2005. The College has pledged one-third of the continuing ad valorem tax mills, on parity with the 2010 Series A and B, to repay these bonds. Total principal and interest remaining on the Series 2015 bonds are \$15,505,000 and \$4,245,038, respectively. For the current year, principal and interest paid were \$865,000 and \$541,425, respectively. One-third of property taxes received by the College for the year totaled \$3,128,770 (gross amount \$9,386,311). The percentage of ad valorem tax pledged for the year ended June 30, 2016 was 44.95%.

NOTE 7: Interest Expense

Total interest cost for the year ended June 30, 2016 was \$1,312,121 and was charged to expense in the Statement of Revenues, Expenses and Changes in Net Position.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 8: Commitments

The College had no contractual commitments in excess of \$50,000 other than lease obligations disclosed in the table listed below.

Operating Leases

The following represents future minimum rental payments (aggregated at June 30, 2016). The leases are comprised of seven facility rentals and various office and computer lab equipment leases. It is expected that in the normal course of business such leases will continue to be required.

Future minimum rental payments (aggregated at June 30, 2016): \$2,092,317. Future minimum rental payments for the succeeding fiscal years:

	2017	623,711
	2018	555,092
	2019	555,092
	2020	91,512
	2021	91,512
	Thereafter	175,398
Total		<u>\$2,092,317</u>

Rental payments for the operating leases described above were approximately \$801,435 for the year ended June 30, 2016.

NOTE 9: Employee Retirement Plans

Teachers' Insurance and Annuity Association/College Retirement Equities Fund (TIAA/CREF)

Plan Description – The College participates in TIAA/CREF, a defined contribution plan. The plan is a 403(b) program as defined by Internal Revenue Service Code of 1986 as amended, and is administered by TIAA/CREF. TIAA is an insurance company offering participants a traditional annuity with guaranteed principal and a specific interest rate plus the opportunity for additional growth through dividends. CREF is an investment company which offers a variable annuity. Arkansas Code Annotated authorizes participation in the plan.

Funding Policy – TIAA/CREF has contributory and non-contributory plans. Contributory members contribute 4% earnings to the plan. The College contributes 6% of earnings for non-contributory members and 10% of earnings for contributory members. The College's and participant's contributions for the year ended June 30, 2016 were \$1,584,472 and \$898,275, respectively.

Arkansas Teacher Retirement System

Plan Description – The College contributes to the Arkansas Teacher Retirement Systems (ATRS) for employees who do not elect a qualified alternative retirement plan. ATRS is established by State law, can be amended only by the Arkansas General Assembly and is administered by a Board of Trustees. ATRS is a cost-sharing multiple-employer defined benefit pension plan that covers employees of schools and education-related agencies, including Arkansas School for the Blind, Arkansas School for the Deaf, Arkansas Activities Association, State Board of Education, regional education service cooperatives, ATRS, Arkansas Educational Television Commission, area vocational-technical schools, Arkansas Rehabilitation Services, enterprises privatized by a public school district, and educational nonprofit organizations. The Arkansas Teachers Retirement System issued a publicly available financial report that included financial statements and required supplementary information for ATRS. That report may be obtained by writing to Arkansas Teachers Retirement system, 1400 West Third Street, Little Rock, Arkansas 72201 or by calling 1-800-666-2877.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 9: Employee Retirement Plans (Continued)

Arkansas Teacher Retirement System (Continued)

Funding Policy – ATRS has contributory and non-contributory plans. Contributory members are required by law to contribute 6% of their salaries. Each participating employer is required by law to contribute at a rate established by the Board of Trustees, based on the annual actuarial valuation. The current employer rate is 14.0% of covered salaries, the maximum allowed by State law. The College's contributions to ATRS for the years ended June 30, 2016, 2015, and 2014, were \$446,613, \$444,739, and \$498,305 respectively, equal to the required contributions for each year.

Benefits Provided - Members are eligible for full retirement benefits at age 60 with five or more years of credited service or at any age with 28 or more years of credited service. Members with 25 years of credited service who have not attained age 60 may receive an annuity reduced by 5/12 of 1% multiplied by the number of months by which the early retirement precedes the earlier of (1) completion of 28 years of credited service or (2) attainment of age 60. The normal retirement benefit, paid monthly, is determined based on (1) the member's final average salary (effective April 1, 1998, computed using highest three years salary) and (2) the number of years of service.

Disability retirement benefits are payable to members who are vested and demonstrate total and permanent incapacity to perform the duties of their position while in active employment. The disability annuity is computed in the same manner as the age and service annuity.

Survivor benefits are payable to qualified survivors upon the death of an active, vested member. Eligible spouse survivors receive a survivor annuity that is based on the member's years of service credit prior to their death, and minor child survivors receive a percentage of the member's highest salary earned. ATRS also provides a lump sum death benefit for active and retired members with 10 years of actual service. The amount for contributory members will be up to \$10,000 and up to \$6,667 for noncontributory members. The amount will be prorated for members who have both contributory and noncontributory service. Members with 15 or more years of contributory service will receive the full \$10,000.

A cost of living adjustment (COLA) is payable on July 1 of each year to retirees, certain survivors, and annuity beneficiaries who received monthly benefits for the previous 12 months. The COLA is calculated by multiplying 100% of the member's base retirement annuity by 3%.

Act 1096 of 1995 created a teacher deferred retirement option plan (T-DROP) for members with 30 or more years of service credits. Act 1590 of 1999 allows for participation in the T-DROP after 28 years of credited service with a reduction of 6% for each year under 30 years. Effective September 1, 2003, Act 992 of 2003 requires employers to make contributions on behalf of all members participating in T-DROP at rates established by the Board of Trustees. Member election to enter T-DROP is irrevocable, and additional service credit cannot be accumulated. During participation in T-DROP, ATRS will credit the member account with plan deposits and interest. The plan deposits are the member's normal retirement benefit reduced by 1% for each year of service. For members who entered T-DROP prior to September 1, 2003, the reduction is 1/2 of 1% (.5%) for contributory service and 3/10 of 1% (.3%) for noncontributory service for each year above 30 years of service. The T-DROP account accrues interest at a variable rate that is set annually by the ATRS Board of Trustees. T-DROP deposits into member accounts cease at the completion of 10 years of participation in the program; however, a member may continue employment and will continue to receive interest on the account balance at the 10-year plus interest rate that is also set annually by the Board of Trustees. When T-DROP participation ceases, the member may receive the T-DROP distribution as a lump-sum cash payment or an annuity or may roll it over into another tax deferred account. A member may also elect to defer all or part of the distribution into a T-DROP cash balance account held by ATRS.

Contributions - ATRS has contributory and noncontributory plans. The contributory plan has been in effect since the beginning of ATRS. The noncontributory plan became available July 1, 1986. Act 81 of 1999, effective July 1, 1999, requires all new members to be contributory and allowed active members as of July 1, 1999, until July 1, 2000, to make an irrevocable choice to be contributory or noncontributory. Act 93 of 2007 allows any noncontributory member to make an irrevocable election to become contributory on July 1 of each fiscal year.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 9: Employee Retirement Plans (Continued)

Arkansas Teacher Retirement System (Continued)

ATRS Fiduciary Net Position – Detailed information about ATRS's fiduciary net position is available in the separately issued ATRS Annual Report available at <https://www.artrs.gov/publications>.

Net Position Liability – the components of the net pension liability of the participating employers at June 30, 2015 were are follows:

Total pension liability	\$ 18,292,611,144
Plan net position	(15,035,701,312)
Net pension liability	<u>\$ 3,256,909,832</u>
Plan net position as a percentage of the total pension liability	82.20%

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2016, the College reported a liability of \$3,537,832 for its proportionate share of the ATRS's net pension liability. The net pension liability was measured as of June 30, 2015, and the total liability used to calculate the net pension liability for the plan was determined by an actuarial valuation as of that date. The College's proportion of the net pension liability was based on current contributions of all participating employers. At June 30, 2015, the College's proportion was .1086% for ATRS. For the year ended June 30, 2016, the College recognized pension expense of \$141,976.

At June 30, 2016, the College reported deferred outflows of resources and deferred inflows of resources related to ATRS as follows:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 110,543	\$ 72,488
Net difference between projected and actual investment earnings on pension plan investments		451,719
Changes in proportion and differences between employer contributions and share of contributions		396,344
College contributions subsequent to the measurement date	<u>446,613</u>	
Total	<u>\$ 557,156</u>	<u>\$ 920,551</u>

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 9: Employee Retirement Plans (Continued)

Arkansas Teacher Retirement System (Continued)

College contributions subsequent to the measurement date of \$446,613 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
\$(270,349)	\$(270,349)	\$(270,349)	\$42,472	\$(41,433)

Actuarial Assumptions – The total liability as determined by an actuarial valuation as of June 30, 2015 using the following actuarial assumptions, applied to all prior periods included in the measurement:

Wage inflation rate	3.25%
Salary increases	3.25 - 9.10%
Investment rate of return	8.00%

Mortality rates were based on the RP-2000 Mortality Table for Males and Females projected 25 years with Scale AA (95% for men and 87% for women).

The actuarial assumptions used in the June 30, 2015, valuation were based on the results of an actuarial experience study for the period July 1, 2005 through June 30, 2010.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of geometric real rates of return were adopted by the plan's trustees after considering input from the plan's investment consultant and actuary. For each major asset class that is included in the pension plan's target asset allocation as of June 30, 2015, these best estimates are summarized in the following table:

Long-Term Expected		
Asset Allocation	Target	Real Rate of Return
Global Equity	50.00%	4.7%
Fixed Income	20.00%	0.9%
Alternatives	5.00%	4.4%
Real Assets	15.00%	4.3%
Private Equity	10.00%	6.5%
Cash Equivalents	0.00%	0.1%
	100.00%	

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 9: Employee Retirement Plans (Continued)

Arkansas Teacher Retirement System (Continued)

Discount Rate - A single discount rate of 8.0% was used to measure the total pension liability. This single discount rate was based on the expected rate of return on pension plan investments of 8.0%. The projection of cash flows used to determine this single discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be 14% of payroll. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Regarding the sensitivity of the net pension liability to changes in the single discount rate, the following presents the College's net pension liability, calculated using the single discount rate of 8.00%, as well as what the College's net pension liability would be if it were calculated using a single discount rate that is 1% lower or 1% higher:

Sensitivity of the Net Pension Liability to the Single Discount Rate				
	1% Decrease	Current Rate	1% Increase	
	7.00%	8.00%	9.00%	
Net Pension Liability	\$ 5,875,504	\$ 3,537,832	\$ 1,578,245	

Arkansas Public Employees Retirement System

Plan Description - The APERS plan is a cost-sharing, multiple-employer defined benefit pension plan which covers all State employees who are not covered by another authorized plan. The plan was established by the authority of the Arkansas General Assembly with the passage of Act 177 of 1957. The costs of administering the plan are paid out of investment earnings. The general administration and responsibility for the proper operation of the System is vested in the nine members of the Board of Trustees of the Arkansas Public Employees Retirement System (the Board). Membership includes three state and three non-state employees, all appointed by the Governor, and three ex-officio trustees, including the Auditor of the State, the Treasurer of the State and the Director of the Department of Finance and Administration. The Arkansas Public Employees Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for APERS. The report may be obtained by writing to Arkansas Public Employees Retirement System, One Union National Plaza, 124 W. Capitol, Little Rock, Arkansas 72201 or by calling 1-800-682-7377.

Funding Policy - APERS has contributory and non-contributory plans. Contributory members are required by law to contribute 6% of their salaries. Each participating employer is required by law to contribute at a rate determined by the Board of Trustees, based on the annual actuarial valuation. The current statutory employer rate is 14.50% of annual covered payroll. The College's contributions to APERS for the years ended June 30, 2016, 2015 and 2014 were \$241,318, \$261,372, and \$277,369 respectively, equal to the required contributions for each year.

Benefits Provided - Benefit provisions are set forth in Arkansas Code Annotated, Title 24, Chapter 4 and may only be amended by the Arkansas General Assembly. APERS provides retirement, disability and death benefits. Retirement benefits are determined as a percentage of the member's highest 3- year average compensation times the member's years of service. The percentage used is based upon whether a member is contributory or non-contributory as follows:

Contributory, prior to 7/1/2005	2.07%
Contributory, on or after 7/1/2005	2.03%
Non-Contributory	1.72%

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 9: Employee Retirement Plans (Continued)

Arkansas Public Employees Retirement System (Continued)

Members are eligible to retire with a full benefit under the following conditions:

- at age 65 with 5 years of service,
- at any age with 28 years actual service,
- at age 60 with 20 years of actual service if under the old contributory plan (prior to July 1, 2005), or
- at age 55 with 35 years of credited service for elected or public safety officials.

Members may retire with a reduced benefit at age 55 with at least 5 years of actual service at age 55 or at any age with 25 years of service.

Members are eligible for disability benefits with 5 years of service. Disability benefits are computed as an age and service benefit, based on service and pay at disability. Death benefits are paid to a surviving spouse as if the member had 5 years of service and the monthly benefit is computed as if the member had retired and elected the Joint & 75% Survivor option. A cost-of-living adjustment of 3% of the current benefit is added each year.

Contributions - Contribution requirements are set forth in Arkansas Code Annotated, Title 24, Chapter 4. The contributions are expected to be sufficient to finance the costs of benefits earned by members during the year and make a level payment that, if paid annually over a reasonable period of future years, will fully cover the unfunded costs of benefit commitments for services previously rendered (A.C.A. 24-2-701)(a)). Members who began service prior to July 1, 2005 are not required to make contributions to APERS. Members who began service on or after July 1, 2005 are required to contribute 5% of their salary. Employers are required to contribute at a rate established by the Board of Trustees of APERS based on an actuary's determination of a rate required to fund the plan (A.C.A. 24-2-701(c)(3)). Employers contributed 14.50% of compensation for the fiscal year ended June 30, 2016. The College's contributions for the year ended June 30, 2016 were \$241,318. In some cases, an additional 2.5% of member and employer contributions are required for elected officials.

APERS Fiduciary Net Position - Detailed information about APERS's fiduciary net position is available in the separately issued APERS Financial Report available at <http://www.apers.org/publications> or by calling 1-800-682-7377.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2016, the College reported a liability of \$1,834,935 for its proportionate share of the APERS's net pension liability. The net pension liability was measured as of June 30, 2015, and the total liability used to calculate the net pension liability for the plan was determined by an actuarial valuation as of that date. The College's proportion of the net pension liability was based on current contributions of all participating employers. At June 30, 2015, the College's proportion was .0996% for APERS. For the year ended June 30, 2016, the College recognized pension expense of \$189,563.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 9: Employee Retirement Plans (Continued)

Arkansas Public Employees Retirement System (Continued)

At June 30, 2016, the College reported deferred outflows of resources and deferred inflows of resources related to APERS as follows:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience		\$ 120,296
Changes of assumptions	\$ 270,797	
Net difference between projected and actual investment earnings on pension plan investments		91,040
Changes in proportion and differences between employer contributions and share of contributions		97,555
College contributions subsequent to the measurement date	<u>241,318</u>	
Total	<u>\$ 512,115</u>	<u>\$ 308,891</u>

College contributions subsequent to the measurement date of \$241,318 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
\$(31,237)	\$(31,237)	\$(47,977)	\$72,357

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 9: Employee Retirement Plans (Continued)

Arkansas Public Employees Retirement System (Continued)

Actuarial Assumptions - The total pension liability in the June 30, 2015 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial Cost Method	Entry Age Normal
Amortization Method	Level percent of payroll
Remaining Amortization Period	25-year closed
Asset Valuation Method	4-year smoothed market with 25% corridor
Actuarial Assumptions:	
Investment Rate of Return	7.50%
Projected Salary Increases	4.00 – 10.60%
Inflation Rate	4.00%
Post-Retirement Cost-of-Living Increases	3% Annual Compounded Increase
Mortality Table	RP-2000 Mortality Tables

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the System's target asset allocation as of June 30, 2015 are summarized in the table below:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Broad domestic equity	42.00%	6.82%
International equity	25.00%	6.88%
Real assets	12.00%	3.07%
Absolute return	5.00%	3.35%
Domestic fixed	16.00%	0.83%
Total	100.00%	

Discount Rate - A single discount rate of 7.50% was used to measure the total pension liability. This single discount rate was based on the expected rate of return on pension plan investments of 7.50%. The projection of cash flows used to determine this single discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 9: Employee Retirement Plans (Continued)

Arkansas Public Employees Retirement System (Continued)

Regarding the sensitivity of the net pension liability to changes in the single discount rate, the following presents the College's net pension liability, calculated using the single discount rate of 7.50%, as well as what the College's net pension liability would be if it were calculated using a single discount rate that is 1% lower or 1% higher:

	Sensitivity of the Net Pension Liability to the Single Discount Rate		
	1% Decrease	Current Rate	1% Increase
	6.50%	7.50%	8.50%
Net Pension Liability	\$ 3,022,611	\$ 1,834,935	\$ 847,206

NOTE 10: Partially Self-Insured Program

Beginning January 1, 2015, the College established a partially self-insured health benefit plan for employees and their eligible dependents. The Plan is administered by BlueAdvantage administrators.

At June 30, 2016, approximately 361 active employees and their dependents were participating in the plan. The estimated rates for college expense and employee withholding amounts were unchanged from previous premiums based health coverage. The table below shows college expense, employee share and total estimated costs:

Plan Type	Monthly Cost	NWACC Cost	NWACC Percentage	Employee Cost	Employee Percentage
Employee	\$526.99	\$444.73	84%	\$82.26	16%
Employee Spouse	\$1,317.16	\$1,072.30	81%	\$244.86	19%
Employee Children	\$916.77	\$763.03	83%	\$153.74	17%
Employee Family	\$1,580.62	\$1,293.26	82%	\$287.36	18%

Retirees and their eligible dependents can continue coverage paying the full amount of estimated costs until becoming eligible for Medicare coverage.

All medical claims that were incurred in and reported for FY2016 by BlueAdvantage were expensed in FY2016.

The College purchases specific reinsurance to reduce its exposure to large claims. Group Service Underwriters was chosen as the reinsurance carrier. Under the specific arrangement, the reinsurance carrier pays for claims for covered employees that exceed \$100,000.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 11: Operating Expenses by Functional Classification

The College's operating expenses by functional classifications for fiscal year 2016 were as follows:

	Personal Services	Scholarships & Fellowships	Supplies & Services	Depreciation	Total
Instruction	\$ 18,448,631		\$ 2,130,249		\$ 20,578,880
Academic support	4,634,837		2,001,535		6,636,372
Student services	3,971,294		569,091		4,540,385
Institutional support/ research	3,733,791		1,036,624		4,770,415
Scholarships and fellowships		\$ 3,440,734	112		3,440,846
Operations and maintenance of plant	2,041,526		3,414,161		5,455,687
Depreciation				\$ 2,454,578	2,454,578
Totals	<u>\$ 32,830,079</u>	<u>\$ 3,440,734</u>	<u>\$ 9,151,772</u>	<u>\$ 2,454,578</u>	<u>\$ 47,877,163</u>

NOTE 12: Related Party Transactions

In May 2005 the Board of Trustees of the College authorized the imposition and use of infrastructure fees to aid the NorthWest Arkansas Community College Foundation, Inc. (the Foundation) in the financing of a college parking facility. In 2016, the College collected \$797,206 and disbursed \$810,000 in infrastructure fees to the Foundation for bond payments.

The College is leasing the Foundation's Shewmaker Center for Global Business Development, a 43,000 sq. ft. facility at the Bentonville Campus. The lease, in the amount of \$240,000 for the fiscal year ended June 30, 2016 provided additional instructional classrooms and labs.

In March 2013 the Board of Trustees of the College entered into a lease agreement with the Foundation for additional classroom and training space located at the Bentonville campus. The building is known as the National Child Protection Center Building. The lease is in the amount of \$39,962 including insurance costs for the fiscal year 2016.

The President of NWACC has been on the Board of Directors of a financial institution since 2015 and the College has a normal banking relationship with this institution. The account balances at June 30, 2016 totaled \$1,770,995.

The Governor appointed a member to the Board of Trustees in March 2015 whose wife is the Director of Institutional Research for the College. In addition, the College does minimal business with this newly appointed Board member. Payments made were \$4,686, \$2,551 and \$2,695 in fiscal years 2016, 2015 and 2014, respectively.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 13: Risk Management

The College maintains insurance coverage for a wide variety of risks. The coverage is outlined in the following table:

<u>Items Insured</u>	<u>Coverage</u>	<u>Contributions</u>	<u>Administrator</u>
Directors/Officers/Employees Professional Liability	\$3M, \$3M aggregate \$25,000 deductible	N/A	RSUI
Automobile Policy	\$500,000 limit \$500/\$1,000 deductible	N/A	Arkansas Multi-Agency Insurance Trust Fund
Buildings and Contents	100% replacement value \$30,000 deductible	N/A	Arkansas Multi-Agency Insurance Trust Fund
Mobile Equipment and Artwork	Per artwork schedule	N/A	Arkansas Multi-Agency Insurance Trust Fund
Blanket Fidelity Bond	Actual loss up to \$300,000 \$2,500 deductible	N/A	Arkansas Fidelity Bond Trust Fund
Health Professions Professional Liability	\$3M, \$5M aggregate	N/A	Health Care Providers Insurance Assn - part of C.N.A.
Upward Bound Accident	Comprehensive Accident Policy	N/A	Francis L. Dean & Associates Inc.
Cyber Liability Workers Comp	\$3M, \$5M aggregate Reimbursement of medical expense and loss of salary due to job-related injury or illness	N/A The administrator is reimbursed quarterly	CFC Sweet & Crawford Arkansas Public Employees Claim System
Life Insurance Program	N/A	N/A first \$20,000	Lincoln Life Insurance
Health Care Program	N/A	Employee contributes a portion	Blue Advantage, Delta Dental of Arkansas

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 13: Risk Management (Continued)

The College participates in the Arkansas Fidelity Bond Trust Fund administered by the Governmental Bonding Board. Coverage is provided for actual losses incurred as a result of fraudulent or dishonest acts by state employees or officials. There is a limit of \$300,000 and a \$2,500 deductible for each loss. The Department of Finance and Administration withholds the amounts for the premiums from the College's state treasury funds.

The College participates in the Arkansas Multi-Agency Property Insurance Trust Fund Program administered by the Risk Management Division of the Arkansas Insurance Department. The program's general objectives are to formulate, develop and administer on behalf of members, a program of insurance to obtain lower costs for property coverage and to develop a comprehensive loss control program. The fund uses a reinsurance policy to reduce exposure to large losses on insured events. The College pays an annual premium for this coverage.

The College participates in the Arkansas Multi-Agency Vehicle Insurance Trust Fund Program administered by the Risk Management Division of the Arkansas Insurance Department. The general objective of the program is to allow members a means of insuring vehicles. The fund uses a reinsurance policy to reduce exposure to large losses on insured events. The College pays an annual premium for this coverage.

The College maintains workers compensation coverage through the State of Arkansas program in accordance with Ark. Code Ann. § 11-9-305. Annual premiums are based on a formula calculated by the Arkansas Department of Finance and Administration.

Settled claims have not exceeded the commercial insurance coverage in any of the past three fiscal years. There were no significant reductions in insurance coverage from the prior year in the major categories of risk.

NOTE 14: Other Postemployment Benefits (OPEB) Liability

In June 2004 the Governmental Accounting Standards Board (GASB) issued Statement no. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*, which became effective for the fiscal year ended June 30, 2008. This statement requires governmental entities to recognize and match other postretirement benefit costs with related services received and also to provide information regarding the actuarially calculated liability and funding level of the benefits associated with past services. As a result of the implementation of this statement, the College accrued \$429,253 in retiree healthcare liability as of June 30, 2016.

The College offers employees who retire directly from active employment and meet the "Rule of 70" (age plus service is 70 or greater, with at least 10 years of service) to continue insurance coverage. The retiree pays the entire premium at the same rate as active employees. The plan is considered a single-employer defined benefit plan. The plan does not issue a stand-alone financial report.

Under GASB Statement no. 45, this creates an "implicit subsidy" which is the difference between the higher rate that a retiree would otherwise pay and the lower rate of the active group. While the College is "pay as you go", collecting and submitting the retiree premiums each month along with active employee premiums, GASB 45 requires an actuarial calculation. For the fiscal year ended June 30, 2016 the College had no retiree participants.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 14: Other Postemployment Benefits (OPEB) Liability (Continued)

Determination of Annual Required Contribution (ARC) and End of Year Net OPEB Obligation

Cost Element	July 1, 2013	July 1, 2015
Unfunded Actuarial Accrued Liability (UAAL)	\$ <u>282,635</u>	\$ <u>313,517</u>
Annual Required Contribution (ARC)	2013-14	2015-16
Normal Cost	\$ 38,244	\$ 36,699
Amortization of the UAAL over 30 Years	17,055	18,418
Interest	<u>2,627</u>	<u>2,480</u>
Total ARC	\$ <u>57,926</u>	\$ <u>57,597</u>

There were no employer contributions toward the retiree premiums. There were "implicit contributions" in the amount of \$753 during the year ended June 30, 2016. This amount was calculated at the rate of \$125.42 as an implicit subsidy based on the July 1, 2015 actuarial study. Actuarial valuations are done on a bi-annual basis.

Total ARC	\$ 57,597
Interest on Net OPEB Obligation	17,038
Adjustment to ARC	<u>(23,244)</u>
Total Annual OPEB Cost	\$ <u>51,391</u>
End of the Year Accrual (Net OPEB Obligation - June 30, 2015)	\$ 378,615
Annual OPEB Cost (2015-2016 calculated cost)	51,391
Implicit Contributions (6 months coverage at \$125.42 per actuary report)	<u>(753)</u>
Net OPEB Obligation June 30, 2016	\$ <u>429,253</u>

This amount has been recorded as a long-term liability.

The percentage of OPEB cost contributed (\$753) to the annual OPEB cost (\$51,391) for the fiscal year ended June 30, 2016 was 1.5%.

Reconciliation of Funded Status

	July 1, 2013	July 1, 2015
Actuarial Accrued Liability		
Retirees	\$ 1,911	\$ 1,656
Fully eligible active employees	76,073	81,621
Other active employees	<u>204,651</u>	<u>230,240</u>
Net Actuarial Accrued Liability	\$ 282,635	\$ 313,517
Plan Assets	<u>0</u>	<u>0</u>
Unfunded Actuarial Accrued Liability (UAAL)	\$ <u>282,635</u>	\$ <u>313,517</u>

Summary of Key Actuarial Methods and Assumptions

Valuation Year	July 1, 2015 to June 30, 2016
Actuarial Cost Method	Projected unit credit method, level dollar
Amortization Method	30 years, level dollar open amortization
Discount Rate	4.50%

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 14: Other Postemployment Benefits (OPEB) Liability (Continued)

Healthcare Cost Trend Rate

“Medical inflation” was assumed to be 10.0% next year, 9.0% the second year, 8.0% the third year, with the rate decreasing by 0.50% each year, to an ultimate rate of 5.0% in the ninth year.

Schedule of Funding Progress

Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability	Unfunded Accrued Liability (UAAL)	Funded Ratio
July 1, 2011	0	\$312,345	\$312,345	0.00%
July 1, 2013	0	282,635	282,635	0.00%
July 1, 2015	0	313,517	313,517	0.00%

The covered payroll as of July 1, 2011 was \$26,390,013, yielding a percentage of 1.2% of UAAL compared to covered payroll. The covered payroll as of July 1, 2013 was \$27,623,951, yielding a percentage of 1.0% of UAAL compared to covered payroll. The covered payroll as of July 1, 2015 was \$25,681,786, yielding a percentage of 1.2% of UAAL compared to covered payroll.

Schedule of Employer Contributions and Three-year Schedule of Percentage of OPEB Cost Contributed:

Fiscal Year	Annual OPEB Cost	Actual Contributions	Percentage Contributed	Net OPEB Obligation
June 30, 2016	\$51,391	\$ 753	1.5%	429,253
June 30, 2015	52,767	2,607	4.9%	378,615
June 30, 2014	53,580	1,738	3.2%	328,455

Participation: Covers employees who retire directly from active employment. Employees must meet the “Rule of 70” (age plus years of service at least 70) and have at least 10 years of service.

Benefit Provision: Retiree can continue coverage, but must pay the same premium as active employee.

Participant Data	July 1, 2013	July 1, 2015
Number of Active Employees	400	403
Number of Retirees Covered Under 65	1	1
Over 65	0	0

Base Claim Cost: The retiree pays the entire premium. But since health care for a retired group is higher than the average for employees, this results in a subsidy for the retiree.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016

NOTE 14: Other Postemployment Benefits (OPEB) Liability (Continued)

The following subsidy was assumed:

	Medical	Other	Total
Retiree, no Medicare	\$125.42	0.00	\$125.42
Retiree, with Medicare	0.00	0.00	0.00

General Overview of the Valuation Methodology:

The estimation of the retiree healthcare benefit obligation is generally based on per participant contributions developed from recent periods for which claims experience is available.

Actuarial calculations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. Calculations are based on the types of benefits provided under the terms of the plan at the time of each valuation and on the pattern of sharing of costs between the employer and plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the employer and plan members in the future.

Actuarial calculations reflect a long-term perspective. Actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets.

NOTE 15: Early Retirement Incentive

An early retirement incentive of \$10,000 was offered to all qualified college employees and accepted by five individuals. The cost to the College was \$50,000 in incentives and \$21,448 in benefits.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
REQUIRED SUPPLEMENTARY INFORMATION
FOR THE YEAR ENDED JUNE 30, 2016

Other Postemployment Benefits (OPEB)

Determination of Annual Required Contribution (ARC) and End of Year Net OPEB Obligation

Cost Element	July 1, 2013	July 1, 2015
Unfunded Actuarial Accrued Liability (UAAL)	\$ <u>282,635</u>	\$ <u>313,517</u>
Normal Cost	<u>38,244</u>	<u>36,699</u>
Amortization of the UAAL over 30 Years	17,055	18,418
Interest	<u>2,627</u>	<u>2,480</u>
Annual Required Contribution (ARC)	\$ <u>57,926</u>	\$ <u>57,597</u>

There were no employer contributions toward the retiree premiums. There were "implicit contributions" in the amount of \$753 during the year ended June 30, 2016. This amount was calculated at the rate of \$125.42 as an implicit subsidy based on the July 1, 2015 actuarial study.

Total ARC	\$ 57,597
Interest on Net OPEB Obligation	17,038
Adjustment to ARC	<u>(23,244)</u>
Total Annual OPEB Cost	\$ <u>51,391</u>
End of the Year Accrual (Net OPEB Obligation - June 30, 2015)	\$ 378,615
Annual OPEB Cost (2015-2016 calculated cost)	51,391
Implicit Contributions (6 months coverage at \$125.42 per actuary report)	<u>(753)</u>
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This amount has been recorded as a long-term liability.

The percentage of OPEB cost contributed (\$753) to the annual OPEB cost (\$51,391) for the fiscal year ended June 30, 2016 was 1.5%.

Reconciliation of Funded Status

	July 1, 2013	July 1, 2015
Actuarial Accrued Liability		
Retirees	\$ 1,911	\$ 1,656
Fully eligible active employees	76,073	81,621
Other active employees	<u>204,651</u>	<u>230,240</u>
Net Actuarial Accrued Liability	\$ 282,635	\$ 313,517
Plan Assets	<u>0</u>	<u>0</u>
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Summary of Key Actuarial Methods and Assumptions

Valuation Year	July 1, 2015 to June 30, 2016
Actuarial Cost Method	Projected unit credit method, level dollar
Amortization Method	30 years, level dollar open amortization
Discount Rate	4.50%
Healthcare Cost Trend Rate	"Medical inflation" was assumed to be 10.0% next year, 9.0% the second year, 8.0% the third year, with the rate decreasing by 0.50% each year, to an ultimate rate of 5.0% in the ninth year.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
REQUIRED SUPPLEMENTARY INFORMATION
FOR THE YEAR ENDED JUNE 30, 2016

Other Postemployment Benefits (OPEB) (Continued)

Schedule of Funding Progress

<u>Valuation Date</u>	<u>Actuarial Value of Assets</u>	<u>Actuarial Accrued Liability</u>	<u>Unfunded Accrued Liability (UAAL)</u>	<u>Funded Ratio</u>
July 1, 2011	0	\$312,345	\$312,345	0.00%
July 1, 2013	0	282,635	282,635	0.00%
July 1, 2015	0	313,517	313,517	0.00%

The covered payroll as of July 1, 2011 was \$26,390,013, yielding a percentage of 1.2% of UAAL compared to covered payroll. The covered payroll as of July 1, 2013 was \$27,623,951, yielding a percentage of 1.0% of UAAL compared to covered payroll. The covered payroll as of July 1, 2015 was \$25,681,786, yielding a percentage of 1.2% of UAAL compared to covered payroll.

Schedule of Employer Contributions and Three-year Schedule of Percentage of OPEB Cost Contributed:

<u>Fiscal Year</u>	<u>Annual OPEB Cost</u>	<u>Actual Contributions</u>	<u>Percentage Contributed</u>	<u>Net OPEB Obligation</u>
June 30, 2016	\$51,391	\$ 753	1.5%	429,253
June 30, 2015	52,767	2,607	4.9%	378,615
June 30, 2014	53,580	1,738	3.2%	328,455

Participation: Covers employees who retire directly from active employment. Employees must meet the "Rule of 70" (age plus years of service at least 70) and have at least 10 years of service.

Benefit Provision: Retiree can continue coverage, but must pay the same premium as active employee.

<u>Participant Data</u>	<u>July 1, 2013</u>	<u>July 1, 2015</u>
Number of Active Employees	400	403
Number of Retirees Covered Under 65	1	1
Over 65	0	0

Base Claim Cost: The retiree pays the entire premium. But since health care for a retired group is higher than the average for employees, this results in a subsidy for the retiree.

The following subsidy was assumed:

	<u>Medical</u>	<u>Other</u>	<u>Total</u>
Retiree, no Medicare	\$125.42	0.00	\$125.42
Retiree, with Medicare	0.00	0.00	0.00

NORTHWEST ARKANSAS COMMUNITY COLLEGE
REQUIRED SUPPLEMENTARY INFORMATION
FOR THE YEAR ENDED JUNE 30, 2016

**Retirement Plan - Arkansas Teacher Retirement System
Schedule of College's Proportionate Share of Net Pension Liability – ATRS**

	2016	2015
Plan Net Pension Liability - End of Year	\$3,256,909,832	\$2,625,006,279
NWACC's portion of net pension liability	0.1086%	0.1212%
NWACC's proportionate share of net pension liability	\$3,537,832	\$3,180,410
NWACC's covered payroll ATRS	\$3,176,707	\$3,539,117
NWACC's share of net pension liability as a percentage of covered payroll	111.37%	89.86%
Plan fiduciary net position as a percentage of total pension liability	82.20%	84.98%

The amounts presented for each fiscal year were determined as of June 30 of the previous year.

Note: Schedules are intended to show information for 10 years. Additional years will be presented as they become available.

**NorthWest Arkansas Community College
Schedule of Contributions – ATRS**

	2016	2015
Contractually required contributions	\$446,613	\$444,739
Contributions in relation to the contractually required contributions	\$446,613	\$444,739
Contributions deficiency (excess)	\$0	\$0
NWACC's covered employee payroll	\$3,174,278	\$3,176,707
Contribution as a percentage of covered employee payroll	14.07%	14.00%

NORTHWEST ARKANSAS COMMUNITY COLLEGE
REQUIRED SUPPLEMENTARY INFORMATION
FOR THE YEAR ENDED JUNE 30, 2016

**Retirement Plan – Arkansas Public Employee Retirement System
Schedule of College's Proportionate Share of Net Pension Liability – APERS**

	2016	2015
Plan Net Pension Liability - End of Year	\$1,841,733,370	\$1,418,912,236
NWACC's portion of net pension liability	0.0996%	0.1065%
NWACC's proportionate share of net pension liability	\$1,834,935	\$1,510,507
NWACC's covered payroll APERS	\$1,770,813	\$1,914,535
NWACC's proportionate share of net pension liability as a percentage of covered payroll	103.62%	78.90%
Plan fiduciary net position as a percentage of total pension liability	80.39%	84.15%

The amounts presented for each fiscal year were determined as of June 30 of the previous year.

Note: Schedules are intended to show information for 10 years. Additional years will be presented as they become available.

**NorthWest Arkansas Community College
Schedule of Contributions – APERS**

	2016	2015
Contractually required contributions	\$241,318	\$261,372
Contributions in relation to the contractually required contributions	\$241,318	\$261,372
Contributions deficiency (excess)	\$0	\$0
NWACC's covered employee payroll	\$1,651,914	\$1,770,813
Contribution as a percentage of covered employee payroll	14.61%	14.76%

NORTHWEST ARKANSAS COMMUNITY COLLEGE
SCHEDULE OF SELECTED INFORMATION FOR THE LAST FIVE YEARS
FOR THE YEAR ENDED JUNE 30, 2016
(Unaudited)

Schedule 1

	Year Ended June 30,				
	2016	2015	2014	2013	2012
Total Assets and Deferred Outflows	\$ 73,196,984	\$ 73,480,884	\$ 69,530,434	\$ 69,544,981	\$ 72,673,302
Total Liabilities and Deferred Inflows	43,602,936	45,609,416	35,739,268	36,702,721	38,739,509
Total Net Position	29,594,048	27,871,468	33,791,166	32,842,260	33,933,793
Total Operating Revenues	14,478,296	14,084,917	12,986,934	12,691,220	11,449,283
Total Operating Expenses	47,877,163	49,476,624	50,408,911	53,621,491	50,820,009
Total Net Non-Operating Revenues	35,415,567	36,346,451	38,342,787	40,727,094	39,127,422
Total Other Revenues, Expenses, Gains or Losses	(294,120)	(825,145)	28,096	(767,262)	(936,904)

