NorthWest Arkansas Community College

Bentonville, Arkansas

Basic Financial Statements and Other Reports

June 30, 2014

LEGISLATIVE JOINT AUDITING COMMITTEE

NORTHWEST ARKANSAS COMMUNITY COLLEGE
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NorthWest Arkansas Community College
Legislative Joint Auditing Committee

Report on the Financial Statements

We have audited the accompanying financial statements of the business-type activities and the discretely presented component unit of NorthWest Arkansas Community College (College), an institution of higher education of the State of Arkansas, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the College's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the NorthWest Arkansas Community College Foundation, Inc., which represent 100% of the assets and revenues of the discretely presented component unit. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the NorthWest Arkansas Community College Foundation, Inc., is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The financial statements of the NorthWest Arkansas Community College Foundation, Inc., were not audited in accordance with *Government Auditing Standards.*

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the discretely presented component unit of the College as of June 30, 2014, and the respective changes in financial position, and where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 14 to the financial statements, the 2013 financial statements have been restated due to the adoption of Governmental Accounting Standards Board Statement no. 65, *Items Previously Reported as Assets and Liabilities*. Our opinion is not modified with respect to this matter.

Other Matters

Prior Year Comparative Information

We have previously audited the College's 2013 financial statements, and we expressed unmodified audit opinions on the respective financial statements of the business-type activities and the discretely presented component unit in our report dated August 6, 2014. In our opinion, the comparative information presented herein as of and for the year ended June 30, 2013, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and certain information pertaining to postemployment benefits other than pensions on pages 6-10 and 32-33 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the College's basic financial statements. The Schedule of Selected Information for the Last Five Years (Schedule 1) is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated June 11, 2015 on our consideration of the College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the College's internal control over financial reporting and compliance.

ARKANSAS LEGISLATIVE AUDIT

Roger A. Norman, JD, CPA, CFE
Legislative Auditor

Little Rock, Arkansas
June 11, 2015
EDHE19814

Sen. Jimmy Hickey, Jr.
Senate Chair
Sen. Linda Chesterfield
Senate Vice Chair

Rep. Mary Broadaway
House Chair
Rep. Sue Scott
House Vice Chair

Roger A. Norman, JD, CPA, CFE, CFF
Legislative Auditor

LEGISLATIVE JOINT AUDITING COMMITTEE
ARKANSAS LEGISLATIVE AUDIT

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

INDEPENDENT AUDITOR'S REPORT

NorthWest Arkansas Community College
Legislative Joint Auditing Committee

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the business-type activities and the discretely presented component unit of NorthWest Arkansas Community College (College), an institution of higher education of the State of Arkansas, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the College's basic financial statements, and have issued our report thereon dated June 11, 2015. Our report includes a reference to other auditors who audited the financial statements of the NorthWest Arkansas Community College Foundation, Inc., as described in our report on the College's financial statements. The financial statements of the NorthWest Arkansas Community College Foundation, Inc., were not audited in accordance with *Government Auditing Standards*.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the College's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control. Accordingly, we do not express an opinion on the effectiveness of the College's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the College's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given those limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of the state constitution, state laws and regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of the College in a separate letter dated June 11, 2015.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the College's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the College's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

ARKANSAS LEGISLATIVE AUDIT

Larry W. Hunter

Larry W. Hunter, CPA, CFE
Deputy Legislative Auditor

Little Rock, Arkansas
June 11, 2015

LEGISLATIVE JOINT AUDITING COMMITTEE
ARKANSAS LEGISLATIVE AUDIT

MANAGEMENT LETTER

NorthWest Arkansas Community College
Legislative Joint Auditing Committee

STUDENT ENROLLMENT DATA - In accordance with Ark. Code Ann. § 6-60-209, we performed tests of the student enrollment data for the year ended June 30, 2014, as reported to the State Department of Higher Education, to provide reasonable assurance that the data was properly reported. The enrollment data reported was as follows:

	Summer II Term 2013	Fall Term 2013	Spring Term 2014	Summer I Term 2014
Student Headcount	1,259	8,020	7,457	2,289
Student Semester Credit Hours	5,095	70,592	64,671	10,299

During our review, nothing came to our attention that would cause us to believe that the student enrollment data was not substantially correct.

This letter is intended solely for the information and use of the Legislative Joint Auditing Committee, the governing board, College management, state executive and oversight management, and other parties as required by Arkansas Code, and is not intended to be and should not be used by anyone other than these specified parties. However, pursuant to Ark. Code Ann. § 10-4-417, all reports presented to the Legislative Joint Auditing Committee are matters of public record and distribution is not limited.

ARKANSAS LEGISLATIVE AUDIT

Larry W. Hunter

Larry W. Hunter, CPA, CFE
Deputy Legislative Auditor

Little Rock, Arkansas
June 11, 2015

Overview of the Financial Statements and Financial Analysis

NorthWest Arkansas Community College presents its financial statements for the fiscal year ended June 30, 2014 with comparative financial data for the fiscal year ended June 30, 2013.

The financial statements are designed to provide readers with a broad overview of finances and operations of NorthWest Arkansas Community College. The College reports its activity as a business-type activity using the full accrual basis of accounting. The emphasis of discussions about the financial statements will be on current year data. The annual financial report of the College includes the following three financial statements presented with notes to the financial statements: Statement of Net Position; Statement of Revenues, Expenses, and Changes in Net Position; and the Statement of Cash Flows – Direct Method.

Statement of Net Position

The Statement of Net Position presents information on all of NorthWest Arkansas Community College's assets and liabilities, with the difference between assets and liabilities being reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the College is improving or deteriorating.

The purpose of the Statement of Net Position is to present to the readers of the financial statements a fiscal "snapshot" of NorthWest Arkansas Community College. The Statement of Net Position presents end-of-year data concerning assets (current and noncurrent), liabilities (current and noncurrent), and net position (assets minus liabilities).

The Statement of Net Position reports the assets available to continue the operations of the College. Readers of the Statement of Net Position are able to determine the amount of liabilities owed to vendors and lending institutions. The Net Position section of the Statement presents the net position (assets minus liabilities) and their availability for expenditure by the College.

NorthWest Arkansas Community College's total assets at June 30, 2014 were $69,530,434 compared to $69,544,981 on June 30, 2013 as reported in the asset section of the Statement of Net Position. Total assets are comprised of current assets in the amount of $16,657,548 and noncurrent assets of $52,872,886 for fiscal year 2014, compared to $15,249,277 and $54,295,704 respectively, for the 2013 fiscal year. Current assets are cash and other assets expected to be converted into cash or consumed in the subsequent fiscal year. Noncurrent assets consist of restricted cash and capital assets net of related depreciation.

The liability section reports total liabilities of NorthWest Arkansas Community College at June 30, 2014 of $35,739,268 and $36,702,721 at June 30, 2013. Current liabilities are obligations of the College that reasonably expect to be liquidated within the next twelve months. NorthWest Arkansas Community College's current liabilities in the amount $4,103,695 at June 30, 2014, consisted of accounts payable and accrued liabilities, the current portion of bonds payable, and the current portion of compensated absences compared to $4,024,362 at June 30, 2013.

Noncurrent liabilities are long-term obligations of the College that are payable at some date beyond the following fiscal year. Noncurrent liabilities of $31,635,573 at June 30, 2014, were comprised of the long-term portion bonds payable and compensated absences payable as well as the liability for postretirement benefits compared to $32,678,359 at June 30, 2013.

In the net position section of the Statement of Net Position, there are three main categories of net position. The first category is,"Net Investment in Capital Assets" which provides the College's equity in property, plant and equipment. The second category is "Restricted Net Position", which consists of expendable resources that are available for expenditure by the College, but must be spent for purposes as determined by donor(s) and/or external entities that have placed purpose and/or time restrictions on the use of the assets. The third category is "Unrestricted Net Position", which is available to be used by the College for any lawful purpose. By far the largest portion of NorthWest Arkansas Community College's net assets is reflected in the amount Net Investment in Capital Assets.

Statement of Net Position (Continued)

The following is a condensed Statement of Net Position:

	June 30, 2014	June 30, 2013
ASSETS:		
Current Assets	$ 16,657,548	$ 15,249,277
Noncurrent Assets	52,872,886	54,295,704
TOTAL ASSETS	$ 69,530,434	$ 69,544,981
LIABILITIES:		
Current Liabilities	$ 4,103,695	$ 4,024,362
Noncurrent Liabilities	31,635,573	32,678,359
TOTAL LIABILITIES	$ 35,739,268	$ 36,702,721
Net Position		
Net Investment in Capital Assets	$ 16,189,459	$ 17,123,365
Restricted	8,060,501	7,388,907
Unrestricted	9,541,206	8,329,988
TOTAL NET POSITION	$ 33,791,166	$ 32,842,260

Net Investment in Capital Assets as of June 30, 2014 and 2013 are as follows:

	June 30, 2014	June 30, 2013
Capital Assets not Depreciated	$ 2,234,065	$ 2,127,265
Other Capital Assets	66,448,901	66,382,462
Total Capital Assets	68,682,966	68,509,727
Less: Accumulated Depreciation	(21,090,397)	(19,046,676)
Capital Assets, Net	47,592,569	49,463,051
Less: Related Debt	(31,403,110)	(32,339,686)
Net Investment in Capital Assets	$ 16,189,459	$ 17,123,365

The College also records compensated absences as part of noncurrent liabilities for amounts owed to employees upon retirement or employee's beneficiary upon death of the employee as well as the liability for postretirement benefits.

Statement of Revenues, Expenses, and Changes in Net Position

Changes in total net position as reported on the Statement of Net Position are based on the activity presented on the Statement of Revenues, Expenses, and Changes in Net Position. The purpose of this statement is to report the operating and nonoperating revenues received by the College, and the operating and nonoperating expenses paid by the College, along with any other revenues, expenses, and gains/losses received or spent by the College.

In general, operating revenues are received in return for providing goods and services to customers and constituencies of the College. Operating expenses are those expenses paid to acquire or produce the goods and services provided in exchange for operating revenues, and to carry out the mission and operations of the College. Operating revenues and expenses are considered to be "exchange" transactions.

Statement of Revenues, Expenses, and Changes in Net Position (Continued)

Nonoperating revenues are revenues received for which goods and services are not provided in return for the revenue. State appropriation funds provided by the State Legislature to the College are reported as nonoperating revenue because the Legislature does not receive commensurate goods or services for these revenues. Local property tax millage and investment income received are also reported as nonoperating revenue since goods and services are not provided in exchange for the revenue. Nonoperating revenues and expenses are considered to be "nonexchange" transactions.

Some of the highlights of the information presented on the Statement of Revenues, Expenses, and Changes in Net Position are as follows:

- ♦ Total operating revenues increased for fiscal year 2014 to $12,986,934 compared to $12,691,220 in the previous fiscal year. This increase of 2.3% or $295,714 is due to an increase in gross student tuition and fees.

- ♦ Tuition and fees are reported net of scholarship discounts and allowances of $11,774,111 in 2014 and $11,511,098 in 2013. The increase of $263,013 is due to a reduction in refunds to Pell awards received by students.

- ♦ Total operating expenses decreased to $50,408,911 in 2014 from $53,621,491 in 2013. This represents a decrease of 6.0% or $3,212,580. The main drivers are decreased personal services costs of $1,047,758 and supplies and services expense of $1,131,689 and a reduction in scholarships of $1,484,398, partially offset by an increase in depreciation expense of $451,265.

- ♦ State appropriations of general revenue and educational excellence funds received during the fiscal year increased 4.9% from fiscal year 2013 and totaled $11,611,190 in fiscal year 2014.

- ♦ Total local property tax millage (2.6 mills) revenue reported in the fiscal year was $8,928,340 compared to $8,479,926 in 2013. Two thirds of the mills of the revenue were used for operations of the College, while one third mill was restricted for debt retirement.

The following is a condensed summary of the change in net position:

Condensed Statement of Revenues, Expenses, and Changes in Net Position

Total Operating Revenues	$ 12,986,934	$ 12,691,220
Total Operating Expenses	50,408,911	53,621,491
Total Operating Loss	(37,421,977)	(40,930,271)
Total Nonoperating Revenue/(Expenses) and Other Changes	38,370,883	39,959,832
Increase (Decrease) in Net Assets	948,906	(970,439)
Net Position:		
Beginning of year	32,842,260	33,933,793
Restatement of prior year balance (Note 14)		(121,094)
End of year	$ 33,791,166	$ 32,842,260

Statement of Cash Flows – Direct Method

The final statement presented by NorthWest Arkansas Community College is the Statement of Cash Flows – Direct Method. The Statement of Cash Flows is prepared using the direct method and presents detailed information about the cash activity of the College during the year. The statement is divided into five parts. The first section deals with operating cash flows and shows the net cash used by the operating activities of the College. The second section reflects cash flows from noncapital financing activities. This section reflects the cash received and spent for nonoperating, noninvesting, and noncapital financing purposes. The third section deals with cash flows from capital and related financing activities. This section deals with the cash used for the acquisition and construction of capital and related items. The fourth section deals with cash flows from investing activities. The fifth section reconciles the net cash used in the operating income or loss reflected on the Statement of Revenues, Expenses, and Changes in Net Position. Cash and cash equivalents at the end of the year are $12,594,459. An additional amount of $496,343 is held by bond trustees.

A summary of the cash flows for fiscal year 2014 and 2013 is as follows:

	June 30, 2014	June 30, 2013
Cash provided (used) by:		
Operating Activities	$ (35,297,981)	$ (38,094,289)
Noncapital Financing Activities	37,339,342	38,812,762
Capital and Related Financing Activities	(15,893)	591,020
Investing Activities		5,418
Net Change in Cash	2,025,468	1,314,911
Cash – Beginning of Year	10,568,991	9,254,080
Cash – End of Year	$ 12,594,459	$ 10,568,991

Enrollment

As a result of rapid economic development of the NWA region, student enrollment over the past has steadily increased at NorthWest Arkansas Community College but this growth has slowed over the last two years as shown in the following enrollment statistics.

Headcount Enrollment

Year	Fall Headcount	Fall to Fall % Change	Spring Headcount	Spr to Spr % Change	Summer I Headcount	Summer II Headcount	Total Summer	Total Summer % Change
1998-99	3,542	9.3%	3,507	2.4%	947	567	1,514	-12.6%
1999-00	3,923	10.8%	3,725	6.2%	932	679	1,611	6.4%
2000-01	4,058	3.4%	3,809	2.3%	1,066	552	1,618	0.4%
2001-02	4,292	5.8%	4,073	6.9%	1,117	569	1,686	4.2%
2002-03	4,731	10.2%	4,435	8.9%	1,220	654	1,874	11.2%
2003-04	4,915	3.9%	4,061	-3.7%	1,209	625	1,834	-1.6%
2004-05	5,266	7.1%	5,172	12.4%	1,381	762	2,134	16.8%
2005-06	5,467	3.8%	5,330	3.1%	1,550	753	2,303	7.5%
2006-07	5,732	4.8%	5,756	8.0%	1,753	842	2,595	12.7%
2007-08	6,470	12.9%	6,594	14.6%	2,101	1,072	3,173	22.3%
2008-09	7,216	11.5%	7,244	9.9%	2,392	1,359	3,751	18.2%
2009-10	8,006	10.9%	8,066	11.3%	2,586	1,426	4,012	7.0%
2010-11	8,365	4.5%	8,176	1.4%	2,716	1,446	4,162	3.7%
2011-12	8,528	1.9%	8,090	-1.1%	2,499	1,296	3,795	-8.8%
2012-13	8,341	-2.20%	7,981	-1.40%	2,505	1,259	3,764	-0.08%
2013-14	8,020	-3.84%	7,457	-6.56%	2,289	1,159	3,448	-8.39%

Enrollment (Continued)

The College served 16,488 credit and non-credit students during the 2014 fiscal year and the College's non-duplicated credit student headcount decreased 4.56% in 2014 to 11,586 students from 12,140 students in 2013. Management is currently anticipating a flat or declining enrollment for the next 1-3 years.

Economic Outlook and Factors Impacting Future Periods

The College strives to continue its tradition of providing a quality and affordable educational experience. Recently, NorthWest Arkansas Community College (NWACC) has completed an update to the 2009 Master Plan that addresses upcoming changes to the Bentonville campus. In addition, the College entered into a bond agreement in October 2014 and purchased land for permanent expansion in Washington County. A Master Plan for the new Washington County Center located next to the Arvest Ballpark in Springdale, AR, will guide the College as it designs the first building at the new location. While general education courses will be available, there will be a major emphasis on career and technical training in this building.

NWACC is continuing to expand its distance learning program to provide students with other learning opportunities along with entering into additional "partnerships" with four-year institutions to ensure the successful transfer of classes.

Approval and implementation of two new programs, Occupational Life Skills and Occupational Therapy Assistant, will require the completion of the 3rd floor of the Center for Health Professions Building. The target date for the completion of this project is fall 2015.

The Adult Education Division will move to the Shewmaker Center for Workforce Technologies in July of 2015. This move will result in significant lease cost savings for the College and provide better student access to college recruiting and advising.

State and local funding directly impacts NWACC's growth. Funding from the State of Arkansas remains problematic due to fact that the College remains under-funded relative to peer institutions. The need for additional state funding becomes even more critical as enrollment continues to flatten. Revenues from the local property tax remain stable.

NORTHWEST ARKANSAS COMMUNITY COLLEGE
COMPARATIVE STATEMENT OF NET POSITION
JUNE 30, 2014

Exhibit A

	June 30, 2014	June 30, 2013
ASSETS		
Current Assets:		
Cash and cash equivalents	$ 7,314,142	$ 5,736,338
Accounts receivable (less allowances of $502,252 and $730,000)	2,817,411	3,328,126
Interest receivable	14,210	15,313
Property taxes receivable	5,897,942	5,518,735
Inventories	19,080	20,365
Deposits with bond trustee	496,343	538,552
Prepaid expenses	98,420	91,848
Total Current Assets	16,657,548	15,249,277
Noncurrent Assets:		
Restricted cash and cash equivalents	5,280,317	4,832,653
Capital assets (net of accumulated depreciation of $21,090,397 and $19,046,676)	47,592,569	49,463,051
Total Noncurrent Assets	52,872,886	54,295,704
TOTAL ASSETS	69,530,434	69,544,981
LIABILITIES		
Current Liabilities:		
Accounts payable and accrued liabilities	3,093,400	3,038,306
Bonds payable - current portion	970,000	940,000
Bond issue discount	(3,423)	(3,424)
Compensated absences - current portion	43,718	49,480
Total Current Liabilities	4,103,695	4,024,362
Noncurrent Liabilities:		
Bonds payable	30,505,000	31,475,000
Bond issue discount	(68,467)	(71,890)
Compensated absences payable	830,644	940,105
Liability for postretirement benefits	328,455	276,613
Liability for executive health insurance benefits	39,941	58,531
Total Noncurrent Liabilities	31,635,573	32,678,359
TOTAL LIABILITIES	35,739,268	36,702,721
NET POSITION		
Net investment in capital assets	16,189,459	17,123,365
Restricted for:		
Expendable		
Instructional departments uses	224,829	365,067
Capital projects	276,966	
Debt service	7,558,706	7,023,840
Unrestricted	9,541,206	8,329,988
TOTAL NET POSITION	$ 33,791,166	$ 32,842,260

The accompanying notes are an integral part of the financial statements

Exhibit A-1

NORTHWEST ARKANSAS COMMUNITY COLLEGE FOUNDATION, INC.
STATEMENTS OF FINANCIAL POSITION
JUNE 30, 2014 AND 2013

	JUNE 30, 2014	JUNE 30, 2013
ASSETS		
Cash and cash equivalents	$ 1,355,548	$ 2,134,748
Pledges receivable	605,288	1,267,053
Loans and other receivables	286	332
Investments	1,992,784	1,698,131
Prepaid expenses	940	950
Assets held in reserve	1,642,855	1,629,597
Property and equipment, net	20,677,788	18,890,081
Land held for sale		212,500
Bond issuance costs, net	90,638	98,248
TOTAL ASSETS	$ 26,366,127	$ 25,931,640
LIABILITIES AND NET ASSETS		
Liabilities:		
Accounts payable and other liabilities	$ 5,491	$ 198,285
Accrued interest	56,109	28,279
Note payable	1,573,694	1,025,438
Bonds payable	6,270,000	6,675,000
TOTAL LIABILITIES	7,905,294	7,927,002
Net Assets:		
Unrestricted	15,340,671	13,409,037
Temporarily restricted	1,114,483	2,619,992
Permanently restricted	2,005,679	1,975,609
TOTAL NET ASSETS	18,460,833	18,004,638
TOTAL LIABILITIES AND NET ASSETS	$ 26,366,127	$ 25,931,640

Exhibit B

NORTHWEST ARKANSAS COMMUNITY COLLEGE
COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FOR THE YEAR ENDED JUNE 30, 2014

	June 30	
	2014	2013
OPERATING REVENUES		
Student tuition and fees (net of scholarship allowances of ($11,774,111 and $11,511,098)	$ 12,286,892	$ 11,958,639
Other operating revenues	700,042	732,581
TOTAL OPERATING REVENUES	12,986,934	12,691,220
OPERATING EXPENSES		
Personal services	34,736,194	35,783,952
Scholarships and fellowships	3,242,072	4,726,470
Supplies and services	9,948,919	11,080,608
Depreciation expense	2,481,726	2,030,461
TOTAL OPERATING EXPENSES	50,408,911	53,621,491
OPERATING LOSS	(37,421,977)	(40,930,271)
NONOPERATING REVENUES (EXPENSES)		
State appropriations	11,611,190	11,066,006
Federal grants	16,004,489	18,908,995
State grants	3,147,656	3,317,139
Property taxes	8,928,340	8,479,926
Nongovernmental grants and contracts	155,784	83,410
Investment income	107	5,545
Interest on capital asset related debt	(1,617,357)	(1,242,170)
Federal interest subsidy - Build America Bonds	112,578	117,171
Amortization of bond issuance costs		(8,928)
NET NONOPERATING REVENUES	38,342,787	40,727,094
INCOME (LOSS) BEFORE REVENUES, EXPENSES, GAINS OR (LOSSES)	920,810	(203,177)
OTHER REVENUES, (EXPENSES), GAINS OR (LOSSES)		
Capital gifts	138,635	121,015
Capital appropriations	800,000	
Contractual payment to component unit	(886,295)	(858,562)
Loss on disposal of capital assets	(24,244)	(29,715)
INCREASE (DECREASE) IN NET POSITION	948,906	(970,439)
NET POSITION - BEGINNING OF YEAR AS ORIGINALLY STATED	32,842,260	33,933,793
Restatement of prior balance (Note 14)		(121,094)
NET POSITION - BEGINNING OF YEAR RESTATED	32,842,260	33,812,699
NET POSITION - END OF YEAR	$ 33,791,166	$ 32,842,260

The accompanying notes are an integral part of the financial statements

NORTHWEST ARKANSAS COMMUNITY COLLEGE FOUNDATION, INC.
STATEMENTS OF ACTIVITIES
YEARS ENDED JUNE 30, 2014 AND 2013

Exhibit B-1

	2014				2013
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Total (Summarized)
REVENUES AND SUPPORT					
Special Events:					
Special event revenue	$ 75,925			$ 75,925	$ 98,863
Less cost of direct benefit to donors	22,812			22,812	22,193
TOTAL SPECIAL EVENTS	53,113			53,113	76,670
Contributions	35,123	$ 395,632	$ 14,700	445,455	3,242,507
Investment income, net	343,227			343,227	219,903
Parking fees	886,295			886,295	858,562
Rental income	300,000			300,000	276,010
Miscellaneous Income	89,856			89,856	
Net assets released from restrictions:					
Satisfaction of donor restrictions	1,901,141	(1,901,141)			
TOTAL SUPPORT AND REVENUES	3,608,755	(1,505,509)	14,700	2,117,946	4,673,652
EXPENSES					
Program expenses	1,407,458			1,407,458	1,787,920
Management and general	219,894			219,894	63,771
Fundraising	34,399			34,399	46,235
TOTAL EXPENSES	1,661,751			1,661,751	1,897,926
NET CHANGE IN NET ASSETS BEFORE RECLASSIFICATIONS OF FUNDS	1,947,004	(1,505,509)	14,700	456,195	2,775,726
Reclassifications of funds	(15,370)		15,370		
CHANGE IN NET ASSETS	1,931,634	(1,505,509)	30,070	456,195	2,775,726
NET ASSETS, BEGINNING OF YEAR	13,409,037	2,619,992	1,975,609	18,004,638	15,228,912
NET ASSETS, END OF YEAR	$ 15,340,671	$ 1,114,483	$ 2,005,679	$ 18,460,833	$ 18,004,638

NORTHWEST ARKANSAS COMMUNITY COLLEGE
COMPARATIVE STATEMENT OF CASH FLOWS - DIRECT METHOD
FOR THE YEAR ENDED JUNE 30, 2014

	Year Ended June 30, 2014	Year Ended June 30, 2013
CASH FLOWS FROM OPERATING ACTIVITIES		
Proceeds from student tuition and fees	$ 11,946,063	$ 11,799,234
Other receipts	709,053	947,157
Payments to employees	(26,213,789)	(27,006,572)
Payments for employee benefits	(8,202,522)	(8,082,713)
Payments to suppliers	(10,294,714)	(11,024,925)
Payments for scholarships and fellowships	(3,242,072)	(4,726,470)
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	(35,297,981)	(38,094,289)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
State appropriations	11,611,190	11,066,006
Proceeds from grants and contracts	19,999,348	22,118,177
Property taxes	5,573,020	5,545,169
Nongovernmental grants and contracts	155,784	83,410
Direct lending loan receipts	17,901,078	20,519,108
Direct lending loan payments	(17,901,078)	(20,519,108)
NET CASH PROVIDED (USED) BY NONCAPITAL FINANCING ACTIVITIES	37,339,342	38,812,762
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
Capital appropriations	800,000	
Property taxes allocated for debt retirement	2,976,113	2,826,642
Payments to trustees for bond principal	(940,000)	(900,000)
Payments to trustees for bond interest	(1,462,048)	(1,523,679)
Purchases of capital assets	(503,663)	(6,314,131)
Contractual payments to component unit	(886,295)	(858,562)
Cash received from trustee for construction costs		7,360,750
NET CASH PROVIDED (USED) BY CAPITAL AND RELATED FINANCING ACTIVITIES	(15,893)	591,020
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest on investments		5,418
NET INCREASE IN CASH	2,025,468	1,314,911
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	10,568,991	9,254,080
CASH AND CASH EQUIVALENTS - END OF YEAR	$ 12,594,459	$ 10,568,991
RECONCILIATION OF NET OPERATING LOSS TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES:		
Operating loss	$ (37,421,977)	$ (40,930,271)
Adjustments to reconcile net loss to net cash used by operating activities:		
Depreciation expense	2,481,726	2,030,461
Changes in assets and liabilities:		
Receivables, net	(334,026)	(35,378)
Inventories	1,285	(1,574)
Prepaid expenses	(6,572)	209,827
Accounts payable	63,554	458,386
Compensated absences	(115,223)	55,475
Liability for postretirement benefits	51,842	60,254
Liability for executive health insurance benefits	(18,590)	58,531
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	$ (35,297,981)	$ (38,094,289)
NONCASH TRANSACTIONS		
Subsidy for 2010B series bonds deposited with trustee	$ 112,578	$ 117,171
Donated assets	138,635	121,015
Interest earned on deposits by trustees	107	681
Loss on disposal of capital assets	26,704	29,715
Interest and fees on long term debt paid directly from deposit with trustees	42,208	128,440
Amortization of discount on 2010 A bonds	3,424	3,424

The accompanying notes are an integral part of the financial statements

NOTE 1: Summary of Significant Accounting Policies

Reporting Entity

NorthWest Arkansas Community College (the College) is a comprehensive, public institution of higher education that serves the local, state, national, and international communities and provides varied and abundant learning opportunities to advance fundamental knowledge. The College is an institution of higher education of the State of Arkansas and its governing body is the Board of Trustees comprised of nine members.

The College's financial statements reflect all funds and accounts directly under the control of the College. NorthWest Arkansas Community College began fiscal operations on January 30, 1990, and began offering classes in the 1990-91 school year.

Financial Statement Presentation

In June 1999, the Governmental Accounting Standards Board (GASB) issued Statement no. 34, *Basic Financial Statements - and Management's Discussion and Analysis for State and Local Governments.* GASB Statement no. 35, *Basic Financial Statements and Management's Discussion and Analysis for Public Colleges and Universities,* followed this in November 1999. The financial statement presentation required by GASB no. 34 and no. 35 provides a comprehensive, entity-wide perspective of the College's assets, liabilities, net position, revenues, expenses, changes in net position, cash flows, and replaces the fund-group perspective previously required.

Component Units

In May 2002, GASB issued Statement no. 39, *Determining Whether Certain Organizations Are Component Units* which amends GASB Statement no. 14 to provide additional guidance to determine whether certain organizations for which the primary government is not financially accountable should be reported as component units based on the nature and significance of their relationship with a primary government. Under the statement, which became effective with the fiscal year ended June 30, 2004, the financial activities of qualifying foundations are to be included in the financial statements of the primary government, through discrete presentations. There is one qualifying foundation for the NorthWest Arkansas Community College: the NorthWest Arkansas Community College Foundation, Inc.

NorthWest Arkansas Community College Foundation, Inc., (the Foundation) is a legally separate, tax-exempt component unit of the College. The Foundation acts primarily as a fund-raising organization to supplement the resources that are available to the College in support of its programs. The Board of the Foundation is self-perpetuating and consists of graduates and friends of the College. Although the College does not control the timing or the amount of receipts from the Foundation, the majority of the resources or income thereon that the Foundation holds and invests is restricted to the activities of the College by the donors. Because these restricted resources held by the Foundation can only be used by, or for the benefit of the College, the Foundation is considered a component unit of the College and is discretely presented in the College's financial statements.

During the year ended June 30, 2014, the Foundation distributed $136,002 to the College for both restricted and unrestricted purposes. Complete financial statements for the Foundation can be obtained from the administration office at One College Drive, Bentonville, AR 72712.

NOTE 1: Summary of Significant Accounting Policies (Continued)

New Accounting Pronouncements

GASB issued the following four statements which become effective with the fiscal year ending June 30, 2013: Statement no. 60, *Accounting and Financial Reporting for Service Concession Arrangements*, which addresses partnerships with private and other public entities; Statement no. 61, *The Financial Reporting Entity: Omnibus* – an amendment of no. 14 and no. 34, which modifies certain requirements for inclusion of component units in the financial reporting entity; Statement no. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*, which incorporates pre-November 30, 1989 pronouncements into GASB's authoritative language from FASB, APB and AICPA; and Statement no. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*, which redefines some assets and liabilities. Management has determined the requirements of these Statements have no effect on the financial statements or reporting.

GASB issued the following two statements which become effective with the fiscal year ending June 30, 2014: Statement no. 65, *Items Previously Reported as Assets and Liabilities.* This Statement had the effect of requiring a restatement of the beginning net position as a result of the elimination of deferred bond issue costs in the amount of $121,094 reducing the previously reported net position. Additionally, GASB issued Statement no. 66, *Technical Corrections – 2012 – an amendment of GASB Statements no. 10 and no. 62*, and *Statement no. 67*, *Financial Reporting for Pension Plans* – an amendment of GASB Statement no. 25. These Statements had no effect on the financial statements for the year ended June 30, 2014.

GASB issued Statement no. 68, *Accounting and Financial Reporting for Pensions* – an amendment of GASB Statement no. 27, which becomes effective for the fiscal year ending June 30, 2015. Management has not yet determined the effects to the College's financial statements when this statement is implemented.

Basis of Accounting

For financial reporting purposes, the College is considered a special-purpose government engaged only in business-type activities. Accordingly, the College's financial statements have been presented using the economic resources focus and the accrual basis of accounting. Under the accrual basis, revenues are recognized when earned, and expenses are recorded when an obligation is incurred. All significant intra-agency transactions have been eliminated.

Capital Assets and Depreciation

Land, land improvements, buildings, improvements and infrastructure, equipment, library holdings, archives and collections, and construction-in-progress are reported at cost or estimated historical cost if actual data is not available. Donated capital assets are reported at fair market value when received. The College follows the State guidelines for equipment capitalization.

The College capitalizes interest involving qualifying assets, if material. The amount of interest cost to be capitalized is interest cost on borrowings netted against any interest earned on temporary investments of the proceeds of those borrowings from the date of borrowing until the specified qualifying assets acquired with those borrowings are ready for their intended use.

Depreciation is computed using the straight-line method over the estimated useful lives of the assets, generally 30 to 50 years for buildings and building improvements, 15 years for infrastructure and land improvements, 3 to 8 years for office and classroom furniture, fixtures and equipment, 5 years for motor vehicles, and 10 years for library holdings.

NOTE 1: Summary of Significant Accounting Policies (Continued)

Operating and Nonoperating Revenues

Operating revenues include activities that have the characteristics of exchange transactions such as; (1) student tuition and fees, net of scholarship discounts and allowances; and (2) sales and services of educational departments.

Nonoperating revenues include activities that have the characteristics of nonexchange transactions such as gifts and contributions, federal grants and other revenue sources that are defined as nonoperating revenues by GASB Statement no. 9, *Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting,* and GASB Statement no. 34, such as state appropriations and investment income.

Cash and Cash Equivalents

For purposes of the statement of cash flows, the College considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

Accounts Receivable

Accounts receivable consists of tuition and fees charged to students and services provided to students, faculty, and staff. Accounts receivable also includes amounts due from the federal government, state and local governments, or private sources in connection with reimbursement of allowable expenditures made pursuant to the College's grants and contracts. Accounts receivable are recorded net of the estimated allowance for doubtful accounts in the amount of $ 502,252 at June 30, 2014 and $730,000 at June 30, 2013. A summary of accounts receivable balances at June 30, 2014, is as follows:

	Gross	Allowance	Net
Student accounts receivable	$ 2,183,987	$ 502,252	$ 1,681,735
Accounts receivable – other government	1,110,658		1,110,658
Other accounts receivable	25,018		25,018
Totals	$ 3,319,663	$ 502,252	$ 2,817,411

Inventories

Inventories of office supplies, which are immaterial, are valued at cost.

Noncurrent Cash

Cash that is externally restricted to make debt service payments, maintain sinking or reserve funds, or to purchase or construct capital or other nonrecurring assets is classified as a noncurrent asset in the statement of net position.

NOTE 1: Summary of Significant Accounting Policies (Continued)

Accounts Payable and Accrued Liabilities

A summary of accounts payable and accrued liabilities at June 30, 2014, is as follows:

Trades payable	$	209,982
Accrued payroll		869,162
Payroll related liabilities		885,762
Due to State of Arkansas		52,769
Interest payable		198,145
Unearned revenue		385,928
PACE Grant payable to colleges		491,652
Total	$	3,093,400

In accordance with the employment contract of the retired College President, a liability has been recorded to recognize the estimated cost of providing health care insurance for 5 years until normal retirement age. The current portion is $17,387 and the non-current portion is $39,941.

Restricted/Unrestricted Resources

The College has no formal policy addressing which resources to use when both restricted and unrestricted net position are available for the same purpose. College personnel decide which resources to use at the time the expenses are incurred.

Unearned Revenues

Unearned revenues, reported as a component of accounts payable and accrued liabilities, include amounts received for tuition and fees prior to the end of the fiscal year but related to the subsequent accounting period. Unearned revenues also include amounts received from grant and contract sponsors that have not yet been earned.

Compensated Absences Payable

Compensated absences payable represents the College's liability (salaries plus applicable salary related costs) for unused annual leave as of June 30, 2014. Unused vacation leave for eligible employees is included in the compensated absences payable calculation. Also included is unused sick leave accrual for classified employees in accordance with state regulations. This accrual is calculated on a sliding scale and is limited to a maximum payout of $7,500.

Accumulated vacation days have a maximum carryover of 240 hours. In the event of termination or retirement, all employees are paid for accumulated unused vacation hours up to a maximum of 240 hours.

Noncurrent Liabilities

Noncurrent liabilities include (1) principal amounts of bonds payable with contractual maturities greater than one year; (2) estimated amounts for accrued compensated absences that will not be paid within the next fiscal year; and (3) the liability for postemployment benefits. An estimate is made to allocate the compensated absences liability between the current and noncurrent components.

NOTE 1: Summary of Significant Accounting Policies (Continued)

Property Taxes

Property taxes are levied in November based on the property assessment made between January 1 and May 31, and are enforceable liens on January 1 for real property and June 1 for personal property. The tax records are opened on the first business day of March of the year following the levy date and are considered delinquent after October 15 of the same calendar year.

Use of Estimates in the Preparation of Financial Statements:

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

NOTE 2: Public Fund Deposits

Cash deposits are carried at cost. The College's cash deposits at year-end are shown below:

	Carrying Amount	Bank Balance
Insured (FDIC)	$ 500,000	$ 500,000
Collateralized:		
The collateral is held by the College and bank's agent in a trilateral agreement in the College's name	11,611,366	11,137,027
Unisured, Uncollateralized	203,211	
Total Deposits	$ 12,314,577	$ 11,637,027

The above deposits do not include cash on hand maintained by the College in the amounts of $1,741 and in the State Treasury of $278,141 at June 30, 2014.

Deposit with Trustees

As of June 30, 2014, the College had the following investments reported as deposits with trustees:

Investment type: Short-term U.S. Treasury obligations (external investment pool). Fair value is $496,343

Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Governments are required to disclose the credit quality ratings of debt securities and external investment pools.

The short-term debt securities (external investment pool) were rated Aaa-mf by Moody's Investors Service and AAAm by Standard and Poor's.

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Governments with investments in external investment pools are required to disclose the interest rate risk of such investments. The portfolio of the external investment pool in which the College participates is wholly comprised of short-term U.S. treasury obligations. Consequently, any potential interest rate risk associated with this external investment pool would be minimal. The College does not have a policy designed to manage interest rate risk.

NOTE 3: Income Taxes

The College is tax exempt under Internal Revenue Service code section 501(a). It is also exempt from state income taxes under Arkansas law. Accordingly, no provision for income taxes is made in the financial statements.

NOTE 4: Capital Assets

The following are the changes in capital assets for the year ended June 30, 2014:

	Balance June 30, 2013	Additions	Retirements	Balance June 30, 2014
Nondepreciable capital assets:				
Land	$ 2,041,390			$ 2,041,390
Archives and collections	85,875	$ 106,800		192,675
Total nondepreciable capital assets	2,127,265	106,800		2,234,065
Other capital assets:				
Land improvements	1,353,754			1,353,754
Improvements and infrastructure	372,291			372,291
Buildings	57,515,442			57,515,442
Equipment	5,800,689	502,806	$ (214,362)	6,089,133
Library holdings	1,340,286	28,342	(250,347)	1,118,281
Total other capital assets	66,382,462	531,148	(464,709)	66,448,901
Less accumulated depreciation for:				
Land improvements	(1,028,577)	(51,267)		(1,079,844)
Buildings	(12,669,757)	(1,917,181)		(14,586,938)
Improvements and infrastructure	(322,651)	(24,819)		(347,470)
Equipment and archives and collections	(3,702,874)	(450,564)	187,658	(3,965,780)
Library holdings	(1,322,817)	(37,895)	250,347	(1,110,365)
Total accumulated depreciation	(19,046,676)	(2,481,726)	438,005	(21,090,397)
Other capital assets, net	$ 47,335,786	$ (1,950,578)	$ (26,704)	$ 45,358,504
Capital asset summary:				
Nondepreciable capital assets	$ 2,127,265	$ 106,800		$ 2,234,065
Other capital assets, at cost	66,382,462	531,148	$ (464,709)	66,448,901
Total cost of capital assets	68,509,727	637,948	(464,709)	68,682,966
Less: accumulated depreciation	(19,046,676)	(2,481,726)	438,005	(21,090,397)
Capital assets, net	$ 49,463,051	$ (1,843,778)	$ (26,704)	$ 47,592,569

NOTE 5: Long-Term Liabilities

A summary of long-term liabilities is as follows:

Date of Issue	Date of Final Maturity	Rate of Interest	Amount Authorized & Issued	Debt Outstanding June 30, 2014	Maturities to June 30,2014
5-2005	5-2030	3% to 5%	$ 23,485,000	$ 17,590,000	$ 5,895,000
12-2010	5-2035	3% to 5.25%	9,500,000	8,885,000	615,000
12-2010	5-2035	Bond discount	(82,160)	(71,890)	(10,270)
12-2010	5-2035	*4.55%	5,000,000	5,000,000	
Totals			$ 37,902,840	$ 31,403,110	$ 6,499,730

*Face interest rate of 7% less Build America Bonds Federal Interest Subsidy of 2.45% results in a net interest rate of 4.55%

The change in long-term debt for the fiscal year ended June 30, 2014 is as follows:

	Balance at July 1, 2013	Additions	Reductions	Balance at June 30, 2014	Amounts due within one year
Bonds	$ 32,339,686 *		$ (936,576)	$ 31,403,110	$ 966,577
Compensated Absences	989,585	$ 1,070,693	(1,185,916)	874,362	43,718
OPEB Liability	276,613	51,842		328,455	
Executive Health Benefits	71,931		(14,603)	57,328	17,387
	$ 33,677,815	$ 1,122,535	$ (2,137,095)	$ 32,663,255	$ 1,027,682

*Reduced by bond discount of $75,314 previously recognized as unamortized bond issuance costs

The liability for Executive Health Benefits is the accrued liability for health insurance to be provided to the retired College President for the period from her retirement until age 65. This benefit was provided in accordance with the terms of her employment contract. The current portion of this liability ($17,387) is included in accounts payable and accrued liabilities.

The scheduled long-term debt principal and interest payments are as follows:

Year Ended June 30,	Bond Principal	Interest	Total Payments	Interest Subsidy	Net Payments
2015	$ 970,000	$ 1,585,156	$ 2,555,156	$ (122,500)	$ 2,432,656
2016	1,005,000	1,551,213	2,556,213	(122,500)	2,433,713
2017	1,035,000	1,512,024	2,547,024	(122,500)	2,424,524
2018	1,075,000	1,469,625	2,544,625	(122,500)	2,422,125
2019	1,125,000	1,419,462	2,544,462	(122,500)	2,421,962
2020-2024	6,390,000	6,291,720	12,681,720	(612,500)	12,069,220
2025-2029	8,035,000	4,640,725	12,675,725	(612,500)	12,063,225
2030-2034	9,660,000	2,455,500	12,115,500	(474,320)	11,641,180
2035	2,180,000	133,525	2,313,525	(26,705)	2,286,820
Totals	$ 31,475,000	$ 21,058,950	$ 52,533,950	$ (2,338,525)	$ 50,195,425

NOTE 6: Pledged Revenues

Ad Valorem Tax and Learning Support Fee - Series 2005 Bonds

The College has pledged one-third of the continuing ad valorem tax mills and the gross revenues derived from the imposition of the student activity fee known as the Learning Support Fee to repay the $23,485,000 Capital Improvement and Refunding Bonds, Series 2005. The proceeds from the bonds have been applied toward all or part of the following projects: construction of new student center; refunding the College's outstanding $5,435,000 General Obligation Limited Tax Improvement bonds, Series 2000; refunding the College's outstanding $4,065,000 General Obligation Limited Tax Improvement Bonds, Series 2002. Total principal and interest remaining on the bonds are $17,590,000 and $7,703,906, respectively, payable through May 15, 2030. For the current year, principal and interest paid were $750,000 and $829,925, respectively. One-third of the property taxes received by the College and the Learning Support fees for the year totaled $2,976,113 (gross amount $8,928,340) and $1,308,796, respectively. The percentage of ad valorem tax and learning support fees pledged for the year ended June 30, 2014 was 36.9%.

Ad Valorem Tax and Learning Support Fee - Series 2010A and Series 2010B Bonds

The College has pledged one-third of the continuing ad valorem tax mills and the gross revenues derived from the imposition of the student activity fee known as the Learning Support Fee to repay the $9,500,000 Capital Improvement Bonds, Series 2010A and the $5,000,000 Capital Improvement Bonds, Series 2010B. Proceeds from the bonds have been utilized to construct a new health sciences building. Total principal and interest remaining on the Series 2010A and Series 2010B bonds are $13,885,000 and $13,355,044, respectively, payable through May 15, 2035. For the current year, principal and interest paid were $190,000 and $788,119, respectively. One-third of the property taxes received by the College and the Learning Support fees for the year totaled $2,976,113 (gross amount $8,928,340) and $1,308,796, respectively. The percentage of ad valorem tax and learning support fees pledged for the year ended June 30, 2014 was 22.8%.

Parking Fee - Series 2010 Bonds

The College has pledged revenues derived from the imposition of Parking Fees to repay the $7,740,000 College Parking Facility Revenue Refunding Bonds, Series 2010 issued by the Public Facilities Board of Benton County, Arkansas. The original Series 2005 bond proceeds financed the construction of an 800-space college parking facility located on the campus of NorthWest Arkansas Community College. Total principal remaining on the variable market rate Series 2010 bonds is $6,270,000 payable through 2026. The fees collected and disbursed for the year totaled $886,295. The parking facility and the related indebtedness are an asset and liability, respectively, of NorthWest Arkansas Community College Foundation, Inc. The only involvement the College has in these are the revenue pledged and payments as discussed above.

NOTE 7: Interest Expense

Total interest cost for the year ended June 30, 2014 was $1,617,357 and was charged to expense in the Statement of Revenues, Expenses, and Changes in Net Position.

NOTE 8: Commitments

The College was contractually obligated for the following amounts at June 30, 2014:

Operating Leases

The following represents future minimum rental payments (aggregated at June 30, 2014). The leases are comprised of eight facility rentals and various office and computer lab equipment leases. It is expected that in the normal course of business such leases will continue to be required.

Future minimum rental payments (aggregated at June 30, 2014): $3,201,172

Future minimum rental payments for the succeeding fiscal years:

Year Ended June 30,	Amount
2015	$ 1,085,181
2016	559,550
2017	521,314
2018	276,985
2019	274,142
2020-23	484,000
Total	$3,201,172

Rental payments for the operating leases described above were approximately $1,186,384 for the year ended June 30, 2014.

NOTE 9: Employee Retirement Plans

Teachers' Insurance and Annuity Association/College Retirement Equities Fund (TIAA/CREF)

Plan Description – The College participates in TIAA/CREF, a defined contribution plan. The plan is a 403(b) program as defined by Internal Revenue Service Code of 1986 as amended, and is administered by TIAA/CREF. TIAA is an insurance company offering participants a traditional annuity with guaranteed principle and a specific interest rate plus the opportunity for additional growth through dividends. CREF is an investment company which offers a variable annuity. Arkansas Code Annotated authorizes participation in the plan.

Funding Policy – TIAA/CREF has contributory and non-contributory plans. Contributory members contribute a minimum of 4% earnings to the plan. The College contributes 6% of earnings for non-contributory members and 10% of earnings for contributory members. The College's and participant’s contributions for the year ended June 30, 2014 were $1,579,857 and $839,405, respectively.

Arkansas Teacher Retirement System

Plan Description – The College contributes to the Arkansas Teacher Retirement Systems (ATRS), a cost-sharing multiple-employer defined benefit pension plan for employees who do not elect a qualified alternative retirement plan. ATRS, administered by a Board of Trustees, provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefit provisions are established by State law and can be amended only by the Arkansas General Assembly. The Arkansas Teachers Retirement System issued a publicly available financial report that included financial statements and required supplementary information for ATRS. That report may be obtained by writing to Arkansas Teachers Retirement System, 1400 West Third Street, Little Rock, Arkansas 72201 or by calling 1-800-666-2877.

NOTE 9: Employee Retirement Plans (Continued)

Arkansas Teacher Retirement System (Continued)

Funding Policy – ATRS has contributory and non-contributory plans. Contributory members are required by law to contribute 6% of their salaries. Each participating employer is required by law to contribute at a rate established by the Board of Trustees, based on the annual actuarial valuation. The current employer rate is 14% of covered salaries, the maximum allowed by State law. The College's contributions to ATRS for the years ended June 30, 2014, 2013, and 2012, were $498,305, $612,475, and $651,142, respectively, equal to the required contributions for each year.

Arkansas Public Employees Retirement System

Plan Description – The College contributes to the Arkansas Public Employees Retirement System (APERS), a cost-sharing multiple-employer defined benefit pension plan. Employees may elect coverage under APERS as a qualified retirement system. APERS, administered by a Board of Trustees, provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefit provisions are established by State law and can be amended only by the Arkansas General Assembly. The Arkansas Public Employees Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for APERS. The report may be obtained by writing to Arkansas Public Employees Retirement System, One Union National Plaza, 124 W. Capitol, Little Rock, Arkansas 72201 or by calling 1-800-682-7377.

Funding Policy – APERS has contributory and non-contributory plans. Contributory members are required by law to contribute 5% of their salaries. Each participating employer is required by law to contribute at a rate determined by the Board of Trustees, based on the annual actuarial valuation. The current statutory employer rate is 14.88% of annual covered payroll. The College's contributions to APERS for the years ended June 30, 2014, 2013, and 2012 were $277,369, $220,819, and $193,661 respectively, equal to the required contributions for each year.

NOTE 10: Operating Expenses by Functional Classification

The College’s operating expenses by functional classifications for fiscal year 2014 were as follows:

	Personal Services	Scholarships & Fellowships	Supplies & Services	Depreciation	Total
Instruction	$ 18,385,518		$ 2,008,482		$ 20,394,000
Academic support	4,755,476		1,699,121		6,454,597
Student services	4,323,959		702,282		5,026,241
Institutional support/ research	4,800,704		1,905,052		6,705,756
Scholarships and fellowships	14,836	$ 3,242,072			3,256,908
Operations and maintenance of plant	2,350,557		3,614,754		5,965,311
Auxiliary funds	105,144		19,228		124,372
Depreciation				$ 2,481,726	2,481,726
Totals	$ 34,736,194	$ 3,242,072	$ 9,948,919	$ 2,481,726	$ 50,408,911

NOTE 11: Related Party Transactions

In May 2005, the Board of Trustees of the College authorized the imposition and use of infrastructure fees to aid the NorthWest Arkansas Community College Foundation, Inc. (the Foundation) in the financing of a college parking facility. In 2014, the College collected and disbursed $886,295 in infrastructure fees to the Foundation for bond payments.

The College is leasing the Foundation's Shewmaker Center for Global Business Development, a 43,000 sq. ft. facility at the Bentonville Campus. The lease, in the amount of $240,000 for the fiscal year ended June 30, 2014, provided additional instructional classrooms and labs.

In March 2013, the Board of Trustees of the College entered into a lease agreement with the Foundation for additional classroom and training space located at the Bentonville campus. The building is known as the National Child Protection Center Building. The lease is in the amount of $72,000 including insurance costs for the fiscal year 2014.

One of the members of the Board of Trustees for the College is an officer of a financial institution with which the College has a normal banking relationship. The relationship is a normal depository and the total balances on deposit with this institution at June 30, 2014 were $1,720,936.

NOTE 12: Risk Management

The College maintains insurance coverage for a wide variety of risks. The coverage is outlined in the following table:

Items Insured	Coverage	Contributions	Administrator
Directors/Officers/Employees Professional Liability	$1M per policy period $25,000 deductible	N/A	RSUI
Automobile Policy	$500,000 limit $500/$1,000 deductible	N/A	Arkansas Multi-Agency Insurance Trust Fund
Buildings and Contents	100% replacement value $10,000 deductible	N/A	Arkansas Multi-Agency Insurance Trust Fund
Mobile Equipment and Artwork	Per artwork schedule	N/A	Arkansas Multi-Agency Insurance Trust Fund
Blanket Fidelity Bond	Actual loss up to $250,000 $2,500 deductible	N/A	Arkansas Fidelity Bond Trust Fund
Cyber Liability	$3M, $5M aggregate	N/A	CFC Sweet & Crawford
Health Professions Professional Liability	$2M, $5M aggregate	N/A	Health Care Providers Insurance Assn - part of C.N.A.
Upward Bound Accident	Comprehensive Accident Policy	N/A	Francis L Dean & Associates Inc.
Workers Comp	Reimbursement of medical expense and loss of salary due to job-related injury or illness	The administrator is reimbursed quarterly	Arkansas Public Employees Claim System
Life Insurance Program	N/A	N/A first $20,000	Lincoln Life Insurance
Health Care Program	N/A	Employee contributes a portion	Arkansas Blue Cross/Blue Shield: Delta Dental of Arkansas

NOTE 12: Risk Management (Continued)

The College participates in the Arkansas Fidelity Bond Trust Fund administered by the Governmental Bonding Board. Coverage is provided for actual losses incurred as a result of fraudulent or dishonest acts by state employees or officials. There is a limit of $250,000 and a $2,500 deductible for each loss. The Department of Finance and Administration withholds the amounts for the premiums from the College's state treasury funds.

The College participates in the Arkansas Multi-Agency Property Insurance Trust Fund Program administered by the Risk Management Division of the Arkansas Insurance Department. The program's general objectives are to formulate, develop, and administer on behalf of members, a program of insurance to obtain lower costs for property coverage and to develop a comprehensive loss control program. The fund uses a reinsurance policy to reduce exposure to large losses on insured events. The College pays an annual premium for this coverage.

The College participates in the Arkansas Multi-Agency Vehicle Insurance Trust Fund Program administered by the Risk Management Division of the Arkansas Insurance Department. The general objective of the program is to allow members a means of insuring vehicles. The fund uses a reinsurance policy to reduce exposure to large losses on insured events. The College pays an annual premium for this coverage.

The College maintains workers compensation coverage through the State of Arkansas program in accordance with Ark. Code Ann. § 11-9-305. Annual premiums are based on a formula calculated by the Arkansas Department of Finance and Administration.

Settled claims have not exceeded the commercial insurance coverage in any of the past three fiscal years. There were no significant reductions in insurance coverage from the prior year in the major categories of risk.

NOTE 13: Other Postemployment Benefits (OPEB) Liability

In June 2004, the Governmental Accounting Standards Board (GASB) issued Statement no. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*, which became effective for the fiscal year ended June 30, 2008. This statement requires governmental entities to recognize and match other postretirement benefit costs with related services received and also to provide information regarding the actuarially calculated liability and funding level of the benefits associated with past services. As a result of the implementation of this statement, the College accrued $328,455 in retiree healthcare liability as of June 30, 2014.

The College offers employees who retire directly from active employment and meet the "Rule of 70" (age plus service is 70 or greater, with at least 10 years of service) to continue insurance coverage. The retiree pays the entire premium at the same rate as active employees. The plan is considered a single-employer defined benefit plan. The plan does not issue a stand-alone financial report.

Under GASB Statement no. 45, this creates an "implicit subsidy" which is the difference between the higher rate that a retiree would otherwise pay and the lower rate of the active group. While the College is "pay as you go", collecting and submitting the retiree premiums each month along with active employee premiums, GASB no. 45 requires an actuarial calculation. For the fiscal year ended June 30, 2014 the College had one retiree participant.

NOTE 13: Other Postemployment Benefits (OPEB) Liability (Continued)

Determination of Annual Required Contribution (ARC) and End of Year Net OPEB Obligation

Cost Element

	July 1, 2011	July 1, 2013
Unfunded Actuarial Accrued Liability (UAAL)	$ 312,345	$ 282,635
Actuarially Required Contribution (ARC)	2011-12	2013-14
Normal Cost	$ 42,495	$ 38,244
Amortization of the UAAL over 30 Years	19,859	17,055
Interest	3,274	2,627
Total ARC	$ 65,628	$ 57,926

There were no employer contributions toward the retiree premiums. There were "implicit contributions" in the amount of $1,738 during the year ended June 30, 2014. This amount was calculated at the rate of $144.81 as an implicit subsidy based on the July 1, 2013 actuarial study. No actuarial valuation was done for the fiscal year of June 30, 2014 as the requirements for small plans are for valuations to be done on a biannual basis.

Total ARC	$ 57,926
Interest on NET OPEB Obligation	13,139
Adjustment to ARC	(17,485)
Total Annual OPEB Cost	$ 53,580

End of the Year Accrual (Net OPEB Obligation - June 30, 2013)	$ 276,613
Annual OPEB Cost (2013-2014 calculated cost)	53,580
Implicit Contributions (12 months coverage at $144.81 per actuary report)	(1,738)
Net OPEB Obligation June 30, 2014	$ 328,455

This amount has been recorded as a long-term liability.

The percentage of OPEB cost contributed ($1,738) to the annual OPEB cost ($53,580) for the fiscal year ended June 30, 2014 was 3.2%.

Reconciliation of Funded Status

	July 1, 2011	July 1, 2013
Actuarial Accrued Liability		
Retirees	$ 7,634	$ 1,911
Fully eligible active employees	83,160	76,073
Other active employees	221,551	204,651
Net Actuarial Accrued Liability	$ 312,345	$ 282,635
Plan Assets	0	0
Unfunded Actuarial Accrued Liability (UAAL)	$ 312,345	$ 282,635

Summary of Key Actuarial Methods and Assumptions

Valuation Date	July 1, 2013
Actuarial Cost Method	Projected unit credit method, level dollar
Amortization Method	30 years, level dollar open amortization
Discount Rate	4.75%
Healthcare Cost Trend Rate	"Medical inflation" was assumed to be 10.0% next year, 9.0% the second year, 8.0% the third year, with the rate decreasing by 0.50% each year, to an ultimate rate of 5.0% in the ninth year.

NOTE 13: Other Postemployment Benefits (OPEB) Liability (Continued)

Schedule of Funding Progress:

Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability	Unfunded Actuarial Accrued Liability (UAAL)	Funded Ratio
July 1, 2009	$0	$260,875	$260,875	0.00%
July 1, 2011	0	312,345	312,345	0.00%
July 1, 2013	0	282,635	282,635	0.00%

The covered payroll as of July 1, 2009 was $16,518,535, yielding a percentage of 1.6% of UAAL compared to covered payroll. The covered payroll as of July 1, 2011 was $26,390,013, yielding a percentage of 1.2% of UAAL compared to covered payroll. The covered payroll as of July 1, 2013 was $27,623,951, yielding a percentage of 1.0% of UAAL compared to covered payroll.

Schedule of Employer Contributions and Three-year Schedule of Percentage of OPEB Cost Contributed:

Fiscal Year	Annual OPEB Cost	Actual Contributions	Percentage Contributed	Net OPEB Obligation
June 30, 2014	$53,580	$1,738	3.2%	$328,455
June 30, 2013	62,509	2,255	3.6%	276,613
June 30, 2012	63,390	2,255	3.6%	216,359

Participation: Covers employees who retire directly from active employment. Employees must meet the “Rule of 70” (age plus years of service at least 70) and have at least 10 years of service.

Benefit Provision: Retiree can continue coverage, but must pay the same premium as active employee.

Participant Data	July 1, 2011	July 1, 2013
Number of Active Employees	375	400
Number of Retirees Covered Under 65	1	1
Over 65	0	0

Base Claim Cost: The retiree pays the entire premium. But since health care for a retired group is higher than the average for employees, this results in a subsidy for the retiree.

The following subsidy was assumed:

	Medical	Other	Total
Retiree, no Medicare	$144.81	0.00	$144.81
Retiree, with Medicare	0.00	0.00	0.00

General Overview of the Valuation Methodology:

The estimation of the retiree healthcare benefit obligation is generally based on per participant contributions developed from recent periods for which claims experience is available.

NOTE 13: Other Postemployment Benefits (OPEB) Liability (Continued)

Actuarial calculations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. Calculations are based on the types of benefits provided under the terms of the plan at the time of each valuation and on the pattern of sharing of costs between the employer and plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the employer and plan members in the future.

Actuarial calculations reflect a long-term perspective. Actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets.

NOTE 14: Restatement of Prior Year Financial Statements

Certain adjustments have been made to the June 30, 2013 financial statement amounts. These adjustments were made to conform to GASB Statement no. 65, *Items Previously Reported as Assets and Liabilities*, which covers, but is not limited to, the accounting treatment of bond issuance costs and debt refunding transactions. Specifically, the Statement of Net Position was restated to eliminate, as an asset, unamortized bond issuance costs of $121,094 and reduce the net position by the same amount.

The balance of the 2010 Series A bonds was restated to properly account for the bond discount on the sale that was previously reported as unamortized bond issuance costs. The unamortized balance of this discount was $75,314 at June 30, 2013 and is being amortized to interest expense annually with an unamortized balance of $71,890 at June 30, 2014.

The Statement of Revenues, Expenses, and Changes in Net Position was restated to decrease the beginning net position by $121,094 for the unamortized bond issuance costs required to be eliminated as of July 1, 2013.

Additionally, there were minor changes to the 2013 noncash transactions reported at the Statement of Cash Flows.

NOTE 15: Early Retirement Incentive

An early retirement incentive of $10,000 plus 10% of annual compensation was offered to all qualified college employees and accepted by eleven individuals. The cost to the College was $170,825 in incentives and $20,000 in benefits.

NOTE 16: Subsequent Events

The College issued $16,475,000 Series 2015 Refunding Bonds on February 26, 2015 to refund $17,590,000 outstanding bonds issued in 2005 for capital improvements. The bonds, with interest rates of 2.0% to 4.0%, were issued to refund the 2005 bonds with interest rates of 3.0% to 5.0%. Net bond proceeds and premium of $17,211,188 plus deposits made to the 2005 debt service account of $782,033 were deposited into the advance refunding account plus a minor amount of interest earnings from February 26 to May 15 to retire the 2005 bonds of $17,590,000 at May 15, 2015, pay the accrued interest of $401,369, leaving a balance of $1,852 to be utilized in debt service for the 2015 bond issue. The College completed this refunding to reduce its total debt payments over the life of the 2015 bond issue by $2,729,965 and to obtain an economic gain (difference between present value of the old debt service requirements and present value of the new debt service requirements) of $2,254,855.

NOTE 16: Subsequent Events (Continued)

The College issued tuition revenue backed bonds in the amount of $2,440,000 on October 9, 2014 to fund the purchase of land in Washington County, Arkansas. This land was acquired for an educational facility to be constructed in the future.

Other Postemployment Benefits (OPEB)

Determination of Annual Required Contribution (ARC) and End of Year Net OPEB Obligation

Cost Element

	July 1, 2011	July 1, 2013
Unfunded Actuarial Accrued Liability (UAAL)	$ 312,345	$ 282,635
	2011-12	2013-14
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Interest	3,274	2,627
Annual Required Contribution (ARC)	$ 65,628	$ 57,926

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End of the Year Accrual (Net OPEB Obligation - June 30, 2013)	$ 276,613
Annual OPEB Cost (2013-2014 calculated cost)	53,580
Implicit Contributions (12 months coverage at $144.81 per actuary report)	(1,738)
Net OPEB Obligation June 30, 2014	$ 328,455

This amount has been recorded as a long-term liability.

The percentage of OPEB cost contributed ($1,738) to the annual OPEB cost ($53,580) for the fiscal year ended June 30, 2014 was 3.2%.

Reconciliation of Funded Status

	July 1, 2011	July 1, 2013
Actuarial Accrued Liability		
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Fully eligible active employees	83,160	76,073
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Unfunded Actuarial Accrued Liability (UAAL)	$ 312,345	$ 282,635

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Valuation Year	July 1, 2013
Actuarial Cost Method	Projected unit credit method, level dollar
Amortization Method	30 years, level dollar open amortization
Discount Rate	4.75%
Healthcare Cost Trend Rate	“Medical inflation” was assumed to be 10.0% next year, 9.0% the second year, 8.0% the third year, with the rate decreasing by 0.50% each year, to an ultimate rate of 5.0% in the ninth year.

Other Postemployment Benefits (OPEB) (Continued)

Schedule of Funding Progress

Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability	Unfunded Accrued Liability (UAAL)	Funded Ratio
July 1, 2009	$0	$260,875	$260,875	0.00%
July 1, 2011	0	312,345	312,345	0.00%
July 1, 2013	0	282,635	282,635	0.00%

The covered payroll as of July 1, 2009 was $16,518,535, yielding a percentage of 1.6% of UAAL compared to covered payroll. The covered payroll as of July 1, 2011 was $26,390,013, yielding a percentage of 1.2% of UAAL compared to covered payroll. The covered payroll as of July 1, 2013 was $27,623,951, yielding a percentage of 1.0% of UAAL compared to covered payroll.

Participation: Covers employees who retire directly from active employment. Employees must meet the “Rule of 70” (age plus years of service at least 70) and have at least 10 years of service.

Benefit Provision: Retiree can continue coverage, but must pay the same premium as active employee.

Participant Data	July 1, 2011	July 1, 2013
Number of Active Employees	375	400
Number of Retirees Covered Under 65	1	1
Over 65	0	0

Base Claim Cost: The retiree pays the entire premium. But since health care for a retired group is higher than the average for employees, this results in a subsidy for the retiree.

The following subsidy was assumed:

	Medical	Other	Total
Retiree, no Medicare	$144.81	0.00	$144.81
Retiree, with Medicare	0.00	0.00	0.00

Schedule 1

NORTHWEST ARKANSAS COMMUNITY COLLEGE
SCHEDULE OF SELECTED INFORMATION FOR THE LAST FIVE YEARS
FOR THE YEAR ENDED JUNE 30, 2014
(Unaudited)

	Year Ended June 30,				
	2014	2013	2012	2011	2010
Total Assets and Deferred Outflows	$ 69,530,434	$ 69,544,981	$ 72,673,302	$ 71,996,146	$ 58,251,559
Total Liabilities and Deferred Inflows	35,739,268	36,702,721	38,739,509	36,882,145	23,842,837
Total Net Position	33,791,166	32,842,260	33,933,793	35,114,001	34,408,722
Total Operating Revenues	12,986,934	12,691,220	11,449,283	11,738,313	12,794,527
Total Operating Expenses	50,408,911	53,621,491	50,820,009	50,332,836	43,359,333
Total Net Non-Operating Revenues	38,342,787	40,727,094	39,127,422	39,968,668	34,580,757
Total Other Revenues, Expenses, Gains or Losses	28,096	(767,262)	(936,904)	(668,866)	(461,468)